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MEMORANDUM

TO: Department of Disability and Aging Services (DAS)
 Finance Committee

THROUGH: Shireen McSpadden, DAS Executive Director

FROM: Daniel Kaplan, Deputy Director of Finance
 and Administration, Human Services Agency (HSA)

DATE: January 20, 2021

SUBJECT: Disability and Aging Services Budget
 for FY 2021-22 & FY 2022-23

The City’s budget projections forecast continued weakness in local revenues and increasing expenditures, largely stemming from the Covid-19 pandemic and ensuing economic recession. These events have led to a projected Citywide deficit of \$411.1 million in FY 21-22 and a deficit of \$242.1 million FY 22-23. The Mayor’s Office has asked for all City departments to reduce their discretionary General Fund budgets by 7.5% in both of the upcoming fiscal years. Departments have also been asked to identify 2.5% in contingency reductions that would be available to implement if conditions worsen. For the Human Services Agency, including all three of its departments and its administrative division, this results in an ongoing budget reduction target in each fiscal year:



London Breed
 Mayor

Shireen McSpadden
 Executive Director

	FY 2021-22	FY 2022-23
Ongoing Reduction (7.5%)	\$7,328,543	\$7,328,543
Contingency (2.5%) if fiscal conditions worsen	\$2,442,848	\$2,442,848

The Mayor’s Office has also asked that departments not grow their overall staffing levels. The Mayor has made clear her intention to prioritize efforts that support the City’s economic recovery, COVID



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response, homelessness services, and initiatives that advance racial equity.

HSA Budget Strategies

HSA is using the following principles in building its proposed budget:

- Maintain client services
- Maximize revenue opportunities in existing programs
- Look for opportunities to repurpose existing position vacancies and funds to meet new needs

HSA will work to leverage State and Federal revenues to meet budget reduction targets in the coming year. As a safety net agency, many of our revenues are tied to our caseloads and our caseloads go up during economic downturns. The relative health of the State's budget, as well as the passage of several substantial Federal relief measures, has led to higher-than-anticipated revenues in the current year. We anticipate those will continue in the budget year, which may allow us to offset some local funding, while maintaining service levels.

DAS Program Highlights:

As DAS prepares its budget submission, it is looking at community needs and key organizational issues across the department. Below are highlights of those current year developments and accomplishments that will shape the budget-planning process.

Covid-19 Food Support

This year, the Human Services Agency has taken a lead role in the City's emergency response to the Covid-19 public health emergency. In addition to the Agency's critical work on sheltering San Franciscans during the crisis, the Department of Disability and Aging Services (DAS) has been the lead department in addressing the City's dramatic spike in food insecurity. The outbreak of Covid-19 both exacerbated existing food insecurity and created new food needs among many San Francisco residents. Individuals with heightened risk of infection—due to factors such as age, health status, living conditions, and/or systemic inequities—have faced particular challenges in safely obtaining the food they need. As part of the City's response to this pandemic-driven



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increase in demand for food resources, \$46.7 million was added to the DAS budget in the current fiscal year. Deployment of this budget follows a generally program-based, Citywide approach, and has positively impacted many thousands of residents since the pandemic's outset.

The City's partnership with the San Francisco-Marin Food Bank represents its primary mass food support strategy, providing groceries to anyone in need of food assistance. The program has distributed just shy of 500,000 bags of groceries through December and serves roughly 20,000 households per week. Great Plates Delivered—a State/Federal/Local partnership—provides three home-delivered restaurant meals per day to older adults, while also supporting small businesses; Great Plates has delivered almost 1,500,000 meals since its launch in May, and currently has over 2,600 enrollees. The Isolation and Quarantine Helpline delivers meals and/or groceries to food insecure households with a positive or suspected Covid-19 case, allowing recipients to shelter in place and minimize spread of the virus; utilization is closely tied to Citywide transmission rates so demand has fluctuated, but to date the program has provided food assistance to over 15,000 residents. Funding has also been directed to the established DAS nutrition network of meal and grocery providers, most of whom have been overserving—some dramatically—their original budgetary allocations for the current fiscal year. Financial support through the City's food budget has also targeted specific communities, areas and populations, from Latinx-focused efforts primarily in the Mission, to meals in place at homeless encampments, and for low-income residents in Single Room Occupancy (SRO) hotels throughout the City, to name just a few of these diverse efforts.

Direct Services Division

In-Home Supportive Services

The FY 19-20 State Budget included changes to the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) that improved the outlook for the City's MOE obligation relative to prior projections. These changes put the MOE on a more sustainable path for counties going forward, reducing uncertainty. No further changes are anticipated in the coming years. However, the costs to the City of the program continue to grow due to required 4% inflation rate on the MOE, wage increases for IHSS providers, and increases in the hourly rate paid for contract mode services. Under the City's Minimum



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Compensation Ordinance and the agreement with the IHSS Independent Providers' (IPs') union, wages for IHSS workers increased to \$16.00 per hour on February 1, 2019, \$16.50 on July 1, 2019, and there were further additional increases scheduled, provided sufficient funding was available. However, due to the economic downturn, the City initially suspended the wage increase to \$17.50 per hour scheduled for July 1, 2020. It ultimately moved forward with a partial wage increase, implementing a rate of \$17.25 per hour effective September 1, 2020, and the full \$17.50 per hour rate will now be implemented on February 1, 2021. Future increases, provided funding is available, are scheduled as follows: \$18.00 on July 1, 2021, and \$18.75 on July 1, 2022, followed by cost of living increases in line with the Consumer Price Index. In total, the City's MOE is projected to be \$144.7 million in FY20-21 and then, assuming the proposed wage increases can be implemented, it will grow another \$9.6 million in FY 21-22 and \$12.9 million in FY 22-23, to a total of \$167.2 million.

In response to the pandemic, the IHSS program worked closely with key partners to develop innovative homecare programming with the goal of ensuring that adults with disabilities and older people maintain consistent access to in-home care. This work is particularly critical, as people whose homecare needs go unmet are likely to end up in the hospital system. The creative programs that were established at the start of the pandemic continue to offer vital support today.

Expanding the pool of available home care providers during the pandemic has been a top priority for the program. IHSS worked closely with the Public Authority to increase the number of in-home providers who were available to provide substitute care for IHSS recipients through the Emergency On-Call program. Additionally, for the benefit of individuals who rely on homecare outside of the IHSS system, the program worked with community-based home care organizations to augment the back-up options for people whose homecare provider was unavailable.

Additionally, IHSS supported Homebridge's development of a specialized Caregiver Emergency Response Team (CERT) to care for both Covid-19-positive individuals and individuals sheltering in place with personal care needs. This team of experienced caregivers primarily provide home care to individuals residing at the city's Shelter-in-Place (SIP) and Isolation and Quarantine (I/Q) hotels. The team received training in COVID precautions, a heightened level of Personal



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Protective Equipment (PPE), and they operate under the direction of a nurse practitioner. Over the course of the pandemic, CERT has provided care to over 300 adults with disabilities and older people with complex needs.

Enrollment for new IHSS recipients residing at the SIP hotels was supported by a specialized team of IHSS social workers. This team has conducted outreach and assessment services to over 400 individuals residing at the hotels.

For the benefit of IHSS providers, the program moved enrollment and assistance services into a fully remote platform. The program's Independent Provider Assistance Center responds to more than 6,500 calls every month. Additionally, IHSS collaborated with the Public Authority to distribute PPE to providers located throughout San Francisco.

IHSS has successfully enrolled almost 100% of San Francisco's IHSS recipients and providers into the new electronic timesheet system. Federal Medicaid rules require that all recipients and providers of personal-care services must now capture and approve time worked through an electronic visit verification (EVV) system. EVV requires home care providers to confirm in real-time that services were delivered to their recipient. It was a massive undertaking for the IHSS staff, who provided outreach, training, and registration assistance to more than 23,000 clients and 22,000 home care providers. This effort will continue into calendar year 2021 in response to additional EVV requirements imposed by the State, which will impact providers who do not reside with their IHSS recipient.

Adult Protective Services

In calendar year 2020, the Adult Protective Services (APS) unit responded to over 8,000 referrals of abuse, neglect, exploitation, and self-neglect. Throughout the pandemic, and in spite of the risks presented by Covid-19, the Adult Protective Services program has been on the frontlines, fulfilling its role as a critical part of the City's safety net. The impact of the pandemic has heightened the protection and advocacy role that is carried out by the APS program. In order to further its impact, APS staff have been working closely with Institute on Aging's Elder Abuse Prevention program to conduct education and outreach regarding Covid-19 scams that target older people and adults with disabilities.



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The APS program has also been collaborating with the Department of Homelessness and Supportive Housing and the Department of Public Health to coordinate care and services for individuals with complex needs. At the SIP hotels, a specialized team of APS social workers are responding to reports of abuse and self-neglect involving formerly homeless adults. Additionally, APS has been assisting Zuckerberg San Francisco General Hospital to coordinate discharges for adults with complicated needs, the goal being to assist the hospital in thinning its census, thereby freeing up capacity to effectively care for Covid-19-positive patients.

In July 2019, APS launched the two-year Home Safe pilot program in collaboration with the Department of Homelessness and Supportive Housing (HSH) and Institute on Aging. The goal of this program is to support the safety and housing stability of low-income older adults and adults with disabilities who are at imminent risk of homelessness due to self-neglect. Drawing on lessons from APS's earlier High-Risk Self-Neglect and Eviction Prevention pilot, Home Safe provides clients with intensive case management, financial and legal assistance, referral to other social and housing services—and in some cases, assisted living facility placement—to help keep them housed safely in the community. The program leveraged \$773,981 in State grant funding against \$1.1 million in local funding supported by the Mayor's Office. Since its inception, the Home Safe pilot program has enabled 50 older adults and/or adults with disabilities referred to the program to remain housed and safe, by enhancing their ability for self-care and self-protection through intensive case management interventions. It is anticipated that an additional ten clients will be served before the end of FY 20-21. The newly-released Governor's budget does not appear to include funding for continuance of the Home Safe program beyond the current fiscal year, unfortunately, and DAS will be partnering with other counties to advocate for continued support.

Public Conservator

The Office of the Public Conservator (PC) is in the process of implementing a new referral pathway for Lanterman-Petris-Short (LPS) conservatorship that is not reliant upon acute-care hospitals. The Outpatient LPS Referral Pilot will instead facilitate mental health conservatorships directly from the community. The target population for this pilot will be gravely disabled adults who are not in imminent danger. This referral mechanism is already authorized in the current



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statute, and it has the advantage of avoiding lengthy and costly hospital stays that carry heightened health risks during the pandemic.

The cases that result from this new pilot will be managed by the PC's Community Based Conservatorship Unit that was formed with new staffing resources last fiscal year. This specialized unit of clinicians have smaller caseloads, allowing them to work on a more intensive basis with clients. This unit assists individuals under conservatorship who are living in community-based settings, as opposed to licensed-care facilities, including clients who are part of the Housing Conservatorship program.

Public Guardian

The Office of the Public Guardian (PG) is in the process of implementing a Quality Assurance (QA) program that is focused on promoting consistent best practices and identifying service areas for improvement. QA activities include the development of enhanced program and case-level reports that reflect adherence to State law and internal protocols, in-depth supervisory review of cases facilitated by the use of standardized tools, and targeted training for staff.

Improving the ability of PG staff to screen, identify and intervene in situations of abuse, neglect, and exploitation is a priority QA activity. The majority of the individuals who are under a PG conservatorship reside in licensed long-term care settings, and in-person visits have been restricted throughout the pandemic for the protection of residents. The PG has adapted to these COVID protocols, and staff are now communicating with conservatees and monitoring their status virtually. Staff will be receiving advanced level training to conduct effective investigations in spite of communication barriers and to enhance their ability to conduct screenings for abuse and neglect.

Community Services Division

Office of Community Partnerships

With the onset of the Covid-19 pandemic, Office of Community Partnerships' (OCP) staff focused work efforts on supporting continuity of operations for its network of community-based organizations and the tens of thousands of clients receiving services through this network. OCP staff worked on modification of program designs and delivery of services to operate in a safe manner, while developing



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solutions for increased demand and cost of services. OCP staff coordinated with contracting and budget staff on the receipt and allocation of Federal emergency funding through the Families First Coronavirus Relief Act (FFCRA), the Coronavirus Aid, Relief and Economic Security (CARES) act, as well as private funding through the City's Give2SF campaign. OCP staff also served as a link between the City's Emergency Operations Center (EOC) and community-based organizations for the purchase, distribution, and delivery of shipments of personal protective equipment (PPE) used by provider staff and clients. OCP staff carried out multiple disaster service worker deployments as part of the Citywide pandemic response effort. Deployment tasks varied, including work with feeding and nutrition efforts, the HSA Departmental Operations Center (HSA DOC), HSA shelter-in-place hotel operations, and other Emergency Operations Center (EOC) roles. OCP staff have also taken on time-limited roles supporting operations in other DAS units where capacity has allowed.

For the four-year Dignity Fund Service and Allocation Plan cycle, FY 20-21 focuses on the start of new contracts in the Access and Empowerment, Caregiver Support, and Housing Support program areas. FY 20-21 saw the completion of contract procurement and entry into new multi-year contracts for programs including Aging and Disability Resource Centers (ADRC) (10 providers), Advocacy and Empowerment (1 provider), Family Caregiver Services (1 provider), HICAP (1 provider), Housing Subsidies (3 providers), Legal Services (7 providers), and Naturalization Services (6 providers). Additional funding was provided to support the continuing and expanded operations of ADRC, Family Caregiver, and Legal Services programming.

The City's shelter-in-place order highlighted the importance of the internet and how it connects clients to resources, information, and provides opportunities for social interaction. OCP efforts to bridge the "digital divide" for older adults and adults with disabilities have expanded in response to this heightened need. Completion of new 3.5-year contracts with six community-based organizations will continue to serve as the foundation of digital literacy programming efforts funded by DAS. An increase in funding for this program area has allowed for the inclusion of a new disability-focused provider (The Arc San Francisco), while also supporting transition of program models from congregate computer labs to new virtual and one-on-one focused programs. Additional funds have also allowed DAS to shift its digital literacy efforts to increase the focus on placing devices and supportive



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training into the hands of clients with nascent technological skills or limited internet access.

The Community Living Fund (CLF) program, administered by the Institute on Aging, provides intensive case management and tangible goods and services to provide wrap-around care and services for vulnerable clients living in the community. During the pandemic, the program pivoted to virtual and telephonic engagement with clients to follow health orders and social distancing guidelines set by local and State mandates. CLF continued to positively impact institution-to-community transitions with one or fewer unplanned acute hospital admissions within the last six-month reporting period (January-June 2020) for 94% of clients.

Support at Home, a home-care voucher pilot program subsidizing home-care costs for older people and adults with disabilities, will continue as an ongoing program in the OCP portfolio as of January 2021. The program has shown success in improving quality of life for participants and caregivers, as well reducing client stress, emergency room visits, and hospitalizations.

With funding in place through the Dignity Fund, work continues on the development of San Francisco's Disability Community Cultural Center. A workgroup focused on this effort has convened and will collaboratively identify gaps, needs, and desires for a successful launch of the Center. The launch of a "virtual" Center in advance of a brick-and-mortar location is under study and discussion. The workgroup membership consists of representatives from both City departments and community-based organizations.

Benefits and Resource Hub

The DAS Benefits and Resource Hub (BRH) had a busy year responding to the Covid-19 pandemic, initially moving the entire program to telecommute then reopening in the fall to in-person visits by appointment only. The BRH is currently open for in-person service transactions for DAS Medi-Cal/CalFresh Eligibility Unit consumers and County Veterans Services Office (CVSO) consumers. The CVSO piloted use of Microsoft Bookings so consumers can schedule Zoom meetings with a Veterans Services Representative online. With the use of this new technology, the CVSO team has been able to meet with the same number of veterans as they did prior to the onset of the pandemic.



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The 2018 Dignity Fund Community Needs Assessment (DFCNA) informed development of the DAS Outreach Plan in early 2020. Unfortunately, the plan was delayed in 2020 due to the pandemic. However, many outreach activities still occurred and led to a record 33,000 calls to the BRH in 2020. The Integrated Intake unit was a critical link in ensuring older adults and adults with disabilities were able to safely shelter in place and receive healthy meals. The launch of the Great Plates Delivered Program and Shanti Project's Covid-19 Emergency Response Volunteer (CERV) program provided a great deal of publicity and traffic to the Hub. The BRH also engaged in in-reach activities and partnered with HSA's ESSS Division to send postcards about DAS Services to over 70,000 consumers. Over the next year, the outreach strategy will focus on improving public awareness of services and how to access them. In particular, outreach will be targeted to communities of color within San Francisco, with the goal of increasing service utilization within these communities.

Finally, the BRH was awarded funding from the California Department on Aging as a designated Aging and Disability Resource Connection (ADRC). The BRH is utilizing this funding to support the creation of an online resource directory. DAS is uniquely suited to develop and launch a dynamic online directory that will serve as a "front door" to services and information for consumers and partners alike. The directory is meant to be the first place an individual can go to get accurate information on all aspects of life related to aging or living with a disability. Making this available on our website will allow us to keep resources current and accessible to individuals 24 hours a day, seven days a week.

Age- and Disability-Friendly San Francisco

Launched in 2017, the Age and Disability Friendly (ADF) initiative is a Citywide collaboration and long-range planning effort that seeks to ensure San Francisco is inclusive and accessible to residents of all abilities and ages. Based on a framework developed by the World Health Organization, the ADF seeks to ensure an age- and disability-friendly City through the development and implementation of a dynamic three-year Action Plan.

December 2020 wrapped up the third and final year of Action Plan 2018-2021, which encompassed 24 recommendations covering a wide range of topics including policy, programmatic and infrastructure initiatives, training, advocacy, and outreach efforts. All



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recommendations are organized within eight domains, specifically: transportation; communication, information and technology; housing; community support and health services; engagement and inclusion; resiliency and emergency preparedness; employment and economic security; outdoor spaces and buildings. As each recommendation is unique, based on identified gaps and assets, the effort has engaged over 45 partners, including City departments, community-based organizations, academia, and other members of the community.

The ADF Workgroup, convened in January 2018, is the oversight body tasked with implementing the Action Plan. It is co-chaired by the Director of the Mayor's Office on Disability and the Executive Director of the IHSS Public Authority, and staffed by DAS. Currently 15 of the 24 recommendations have been completed. Due to the Covid-19 public health emergency, the other nine recommendations were delayed, with three unable to move forward. In 2021, the workgroup will assess and evaluate the ADF Action Plan, and share those results publicly. The group will also spend the year conducting outreach, reviewing community needs, and developing the next draft of the Action Plan for 2022-2025, which is to be released by December 2021 and to begin implementation by January 2022.

Next Steps

At the next meeting of the Department of Disability and Aging Services Commission on February 3, we will present you with a full proposal of the DAS budget for FY 2021-22 and FY 2022-23, for review and final approval.



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MEMORANDUM

TO:	Department of Disability and Aging Services (DAS) Commission
THROUGH:	Shireen McSpadden, DAS Executive Director
FROM:	Daniel Kaplan, Deputy Director of Finance and Administration, Human Services Agency (HSA)
DATE:	February 3, 2021
SUBJECT:	Disability and Aging Services Budget for FY 2021-22 & FY 2022-23

Through this memo, we present to you for review and approval the FY 2021-22 and FY 2022-23 budgets for the Department of Disability and Aging Services. In developing this budget, the Human Services Agency used as guidance the budgeting principles described to both the Human Services Commission and the Disability and Aging Services Commission, as well as overarching budget goals set by the Mayor to prioritize programs with demonstrated outcomes centered around equity, and which continue to address the response to Covid-19 and the economic recovery.



London Breed
Mayor

Shireen McSpadden
Executive Director

As discussed at the DAS Finance Committee meeting on January 20, the budget outlook for next year is heavily influenced by the continued effects of the Covid-19 pandemic and its attendant economic recession. Weakness in local revenues coupled with increasing expenditures have led to a projected Citywide General Fund deficit of \$411.1 million in FY 2021-22 and a deficit of \$242.1 million in FY 2022-23.

HSA works diligently to maintain critical client aid and services. Overall, the budget proposal prioritizes core functions, minimizes service impacts, and seeks to leverage new revenue options.

Reduction Plan

The Mayor’s Office has requested budget reductions of 7.5% in discretionary General Fund in each upcoming budget for FY 2021-22 and FY 2022-23. Therefore, HSA’s two-year budget submission must include reductions in discretionary General Fund support of \$7.3 million in FY 2021-22, and \$7.3 million in FY 2022-23. Based on the Governor’s proposed budget in early January, HSA anticipates increases to its State



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allocations for CalFresh (+\$5.5 million), Medi-Cal (+\$1.6 million), and IHSS Administration (+\$0.6 million) in line with projected growth in caseloads and costs. These changes, coupled with better-than-expected revenues in a number of programs in the current fiscal year, offer HSA sufficient means to both meet its reduction target and to cover non-personnel cost growth and targeted substitutions in the upcoming budget years.

DAS Budget for FY 2021-22 and FY 2022-23

The Department's proposed \$407 million budget for FY 2021-22 is \$28 million, or 6.4%, less than the original FY 2020-21 budget of \$435 million. The department's revenues of \$257.1 million in FY 2021-22 are \$1.4 million, or 0.5%, higher than FY 2020-21 revenues of \$255.7 million. The budget reflects increased costs related to: a) the In-Home Supportive Services (IHSS) Maintenance of Effort, b) possible growth in the Dignity Fund pending the City's overall balancing plan, and c) mandated increases to salaries and fringe benefits in line with existing MOUs. These increases are offset by reductions in other areas, including one-time Board of Supervisors' addback funding, and the Covid-19 feeding budget, which was included in the DAS budget in FY 2020-21. The City's feeding response budget for FY 2021-22 has not been finalized or added to the DAS budget as of yet. The budget for FY 2022-23 is similar to FY 2021-22 except for increases in the same three DAS budget items as previously described: the IHSS MOE, possible Dignity Fund growth, and salaries and fringe.

The documents that follow this memo provide additional information about proposed position substitutions, program budget details, and other details in the DAS budget.

Major Budget Proposals and Enhancements

IHSS Maintenance of Effort

HSA projects an increase in costs to its In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) of: \$9.4 million in FY 2021-22, and an additional \$12.9 million in FY 2022-23, for a cumulative increase of \$22.3 million, relative to the projected FY 2020-21 MOE.

The cost growth is attributable to: a) required 4% inflation on the MOE; b) wage increases for IHSS providers; and c) increases in the hourly rate paid for contract-mode services in line with projected inflation. While



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still substantial, these increases are reflective of budgetary changes to the IHSS MOE at the State level—including reducing the annual inflation factor from 7% to 4%—which improves the outlook for the City’s MOE obligation relative to prior years.

Dignity Fund

In light of the City’s projected General Fund deficit of \$411 million, the City may forego the annual \$3 million in Dignity Fund growth otherwise mandated by Proposition I (2016). As such, the FY 2021-22 budget is unlikely to include an additional \$3 million in new Dignity Fund appropriation, although a decision on this has not been finalized at this time and the funds are included in DAS’ initial submission. Were the growth funding to be added, a portion of it may be needed to support cost-of-doing business (CODB) increases for DAS contracts supported by the Dignity Fund. Because the \$3 million in annual growth was not appropriated in FY 2020-21, decisions regarding the distribution by service category, as outlined in the Fund’s Services and Allocation Plan, of future allocations—were they to be included in either year of the next DAS budget—will be made by the department, in conjunction with the Dignity Fund Oversight and Advisory Committee.

DAS will, in accordance with the schedule described in the Dignity Fund legislation, embark in FY 2021-22 on its second Community Needs Assessment. This detailed, interactive evaluation of the ever-changing landscape for DAS community programs will then inform the second Services and Allocation Plan, which will be developed in the second year of the proposed budget, FY 2022-23.

New Initiatives

COVID-19 Feeding

This year, HSA has taken a lead role in the City’s emergency response to the Covid-19 public health emergency. In addition to the Agency’s critical work on sheltering San Franciscans during the crisis, HSA and especially DAS has coordinated closely with other response efforts to address the City’s dramatic spike in food insecurity. HSA expects the pandemic-driven increase in demand for food will continue into FY 2021-22, even as the vaccine hopefully reduces the incidence of disease and allows for lifting of the shelter-in-place restrictions.



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Because of the projected need, DAS is working with staff at the Covid-19 Command Center and the Mayor's Office on a proposal to continue core feeding initiatives into FY 2021-22. The plan would provide new funding to continue response efforts and, hopefully, wind them down as needs diminish across the year. The proposed programs are:

- Community-based food supports for those impacted by the health and economic impacts of the COVID-19 pandemic. This includes continued investment in a close partnership with the San Francisco-Marin Food Bank, which is currently delivering over 80,000 food bags each month across 20 pop-up locations. It also includes a variety of smaller, targeted community programs such as partnerships with the Latinx community in the Mission and in Chinatown to address those disproportionately impacted by the pandemic.
- The City's Isolation and Quarantine Helpline will continue to deliver meals and/or groceries to food insecure households with a positive or suspected Covid-19 case.
- The DAS nutrition network anticipates that it will continue to serve a heightened number of older and disabled San Franciscans in need of food throughout the next fiscal year. It is expected that the Great Plates Delivered and Meals in Place programs will not continue in FY 2021-22, as shelter-in-place orders will be lifted.

HSA is also seeking support for a small number of temporary positions to support the community-based initiatives through the next fiscal year. These positions will allow staff currently deployed as disaster workers to return to their home departments. This team will also coordinate with philanthropy and other private resources to develop and sustain a collaborative recovery effort. Engaging with philanthropy, provider groups, and other key stakeholders is a critical aspect of this work to ensure services are equitable and accessible to communities disproportionately impacted by Covid-19.

Disability Cultural Center

With funding in place through the Dignity Fund, work continues on the development of San Francisco's Disability Community Cultural Center. A workgroup focused on this effort has convened and will



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collaboratively identify gaps, needs, and desires for a successful launch of the Center. The workgroup membership consists of collaboration between representatives from City departments and community-based organizations. The launch of a “virtual” Center in advance of a brick-and-mortar location is under study and discussion.

Online Resource Directory

The DAS Benefits and Resources Hub (BRH) was awarded funding from the California Department on Aging as a designated Aging and Disability Resource Connection (ADRC). The BRH is utilizing this funding to support the creation of an online resource directory. DAS is uniquely suited to develop and launch a dynamic online directory that will serve as a “front door” to services and information for consumers and partners alike. The directory is meant to be the first place an individual can go to get accurate information on all aspects of life related to aging or living with a disability. Making this available on the DAS website will allow the department to keep resources current and accessible to clients 24 hours a day, seven days a week.

Reframing Aging Phase 2

DAS is preparing to launch Phase 2 of its Reframing Aging work. While the initial iteration included a Citywide anti-ageism campaign, the next phase will tackle internalized ageism and ableism. This will further efforts to frame DAS services as empowering, and as a means of engaging with one’s community and remaining connected. In collaboration with its many community-based partners, DAS hopes that Reframing Aging Phase 2 will achieve its goals in FY 2021-22 and build upon the important work which was done previously.

Position Changes

DAS proposes the following positions changes in the FY 2021-22 and FY 2022-23 budgets:

- 5 position substitutions to align positions with current department uses, as well as to increase operational efficiency and effectiveness of client services. These savings are cost neutral.
- Reassign 24 positions in order to accurately reflect how positions are funded and/or in which division work is performed. These shifts mostly represent DAS staff moving, internally, from one



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and Aging Services**

P.O. Box 7988
San Francisco, CA
94120-7988
www.SFHSA.org

unit to another. This year, these mostly represent the establishment of a new divisional budgetary structure for the Legal unit supporting guardianship and public administrator programs to clarify management and reporting.

Required Action and Recommendation

With this memo, we request approval to submit the proposed FY 2021-22 and FY 2022-23 budgets for the Department of Disability and Aging Services to the Mayor's Office.



SAN FRANCISCO
HUMAN SERVICES AGENCY

DAS FY21-22 & FY22-23 Budgets

Human Services Agency

Department of Disability and Aging Services

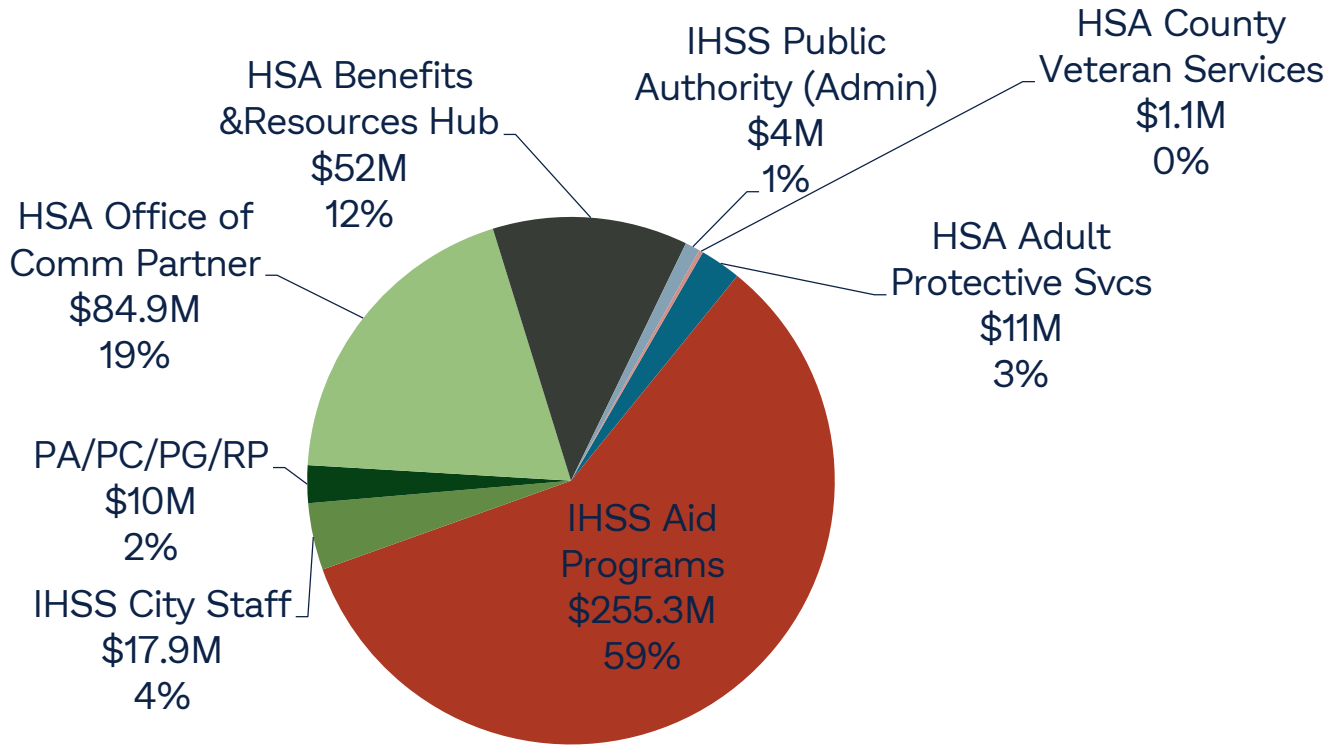
Finance Committee

January 20, 2021



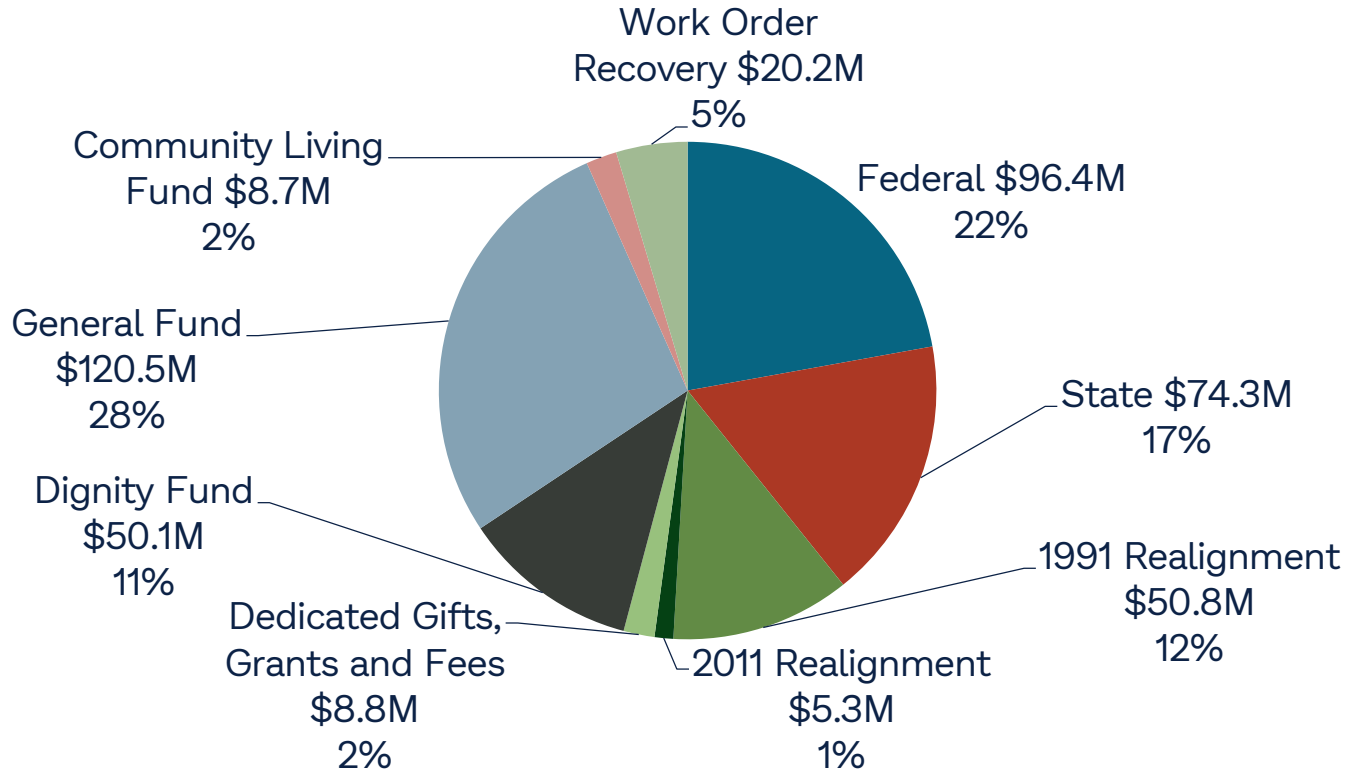
DAS FY20-21 Original Budget by Program

\$435 M



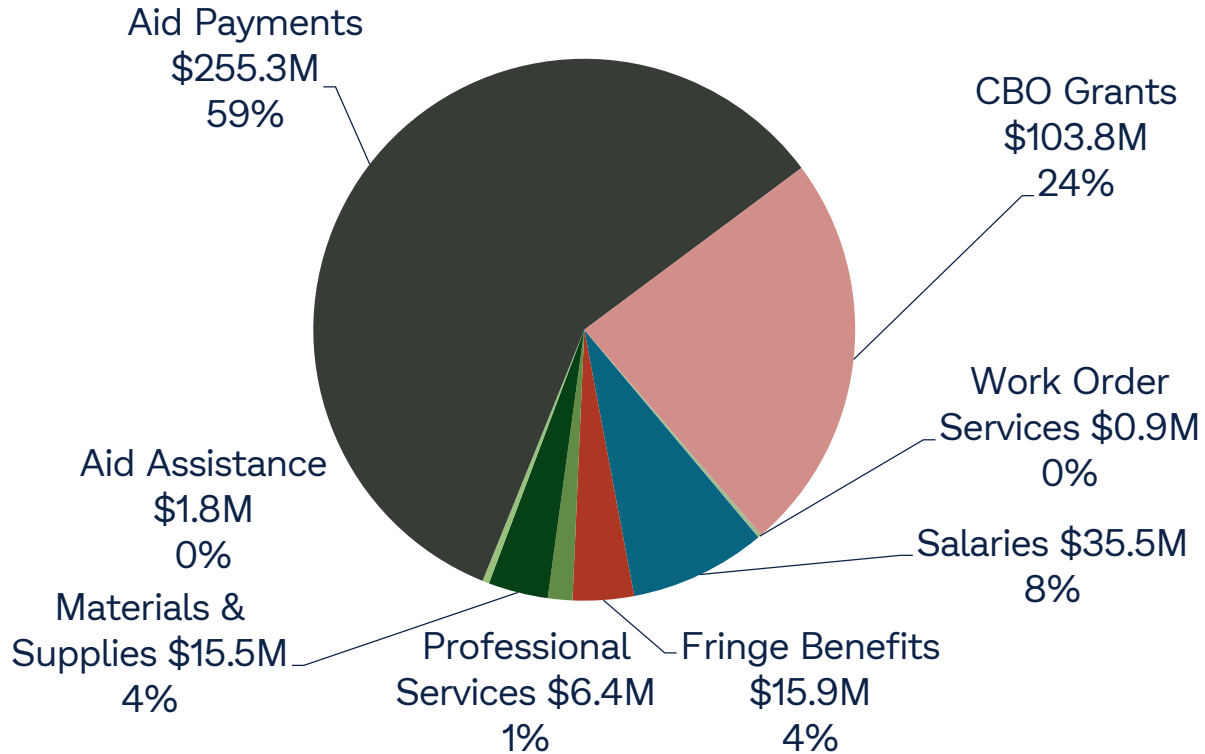
DAS FY20-21 Original Budget by Source

\$435 M



DAS FY20-21 Original Budget by Category

\$435 M



Mayor's FY21-22 & FY22-23 Budget Projections

Citywide Projected Shortfall (in Millions)	FY21-22	FY22-23
Total Revenue Increase	(117.6)	268.5
Total Expenditures	(293.6)	(510.6)
Salary & Benefits:	(150.8)	(233.4)
Baselines & Reserves:	(54.4)	(157.7)
Departmental Costs:	(67.0)	(111.2)
Citywide Uses*:	(21.4)	(8.2)
Cumulative Shortfall	(411.1)	(242.1)
<p>*Citywide Uses include: general operating increases (e.g. minimum wage, utility rates, and debt service), and capital/equipment/IT investments.</p>		



Mayor's Budget Drivers

- Slow revenue growth in FY21-22; accelerating growth in subsequent years
 - Transfer, hotel, sales, and business taxes most negatively impacted
 - Does not include impacts of December 2020 or subsequent Federal stimulus/relief measures
 - Propositions I (Real Estate Transfer Tax) and L (Overpaid Executives Tax) sources of new future revenue
- Salary and Benefits – assumes MOU and CPI-based wage increases in future years
- Citywide Costs
 - COVID-19 response (Shelter-in-Place hotels and feeding services)
 - Debt & capital, inflation on non-personnel
- Reliance on one-time sources in short-term driving up deficit in out-years



Mayor's Budget Instructions

- Departments to reduce ongoing General Fund budgets by 7.5% in both FY21-22 and FY22-23
- For HSA, this translates into reductions of:
 - **\$7,328,543 in FY21-22**
 - **\$7,328,543 in FY22-23**
- Departments should not grow FTE counts
- Prioritize core services and programs, and present clear tradeoffs
- Emphasize Mayoral priorities of recovery and equity



Federal And State Budget Context

- State revenues better in FY20-21 than forecasted
 - Robust income tax from high-wage earners
 - Strong stock market
- Aid caseload growth slower in FY20-21 than expected
 - CARES Act stimulus and unemployment benefits increase helped
 - December stimulus bill may continue effects of CARES Act
- Many funding allocations higher than expected in FY20-21 due to prioritization of safety net services
 - Medi-Cal, CalFresh, CalWORKs
 - Based on the Governor's Budget, Allocation levels should improve in FY 21-22



IHSS

- The City's MOE is projected to be \$144.7 M in FY20-21
 - Reflects that the IHSS Worker wage increase was delayed temporarily due to the pandemic and difficult FY20-21 budget,
 - Assuming the proposed wage increases can be implemented, it will grow:
 - +\$9.6 M in FY 21-22 to \$154.3 M
 - +\$12.9 M in FY 22-23 to \$167.2 M

	September 1, 2020	February 1, 2021	July 1, 2021	July 1, 2022
IHSS Worker Wage	\$17.25 per hour	\$17.50 per hour	\$18.00 per hour	\$18.75 per hour



DAS Caseloads

Program	FY19-20
Adult Protective Services	Clients: 5,382 Reports of abuse: 8,480
County Veterans Service Office	Clients: 2,883
In-Home Support Services	Clients: 25,346
Integrated Intake and Referral (at Benefits and Resource Hub)	Program Intakes: 18,810
Office of Community Partnerships	Clients: 39,244 Enrollments: 94,131
<i>Congregate Meals</i>	Clients: 17,320
<i>Community Service Centers</i>	Clients: 14,478
<i>Home-Delivered Meals</i>	Clients: 6,221



DAS Highlights

- Covid-19 Food Support
 - \$46.7 million to address food insecurity
 - Partnership with SF-Marin Food bank serving 20,000 households per week
 - Great Plates program- 1.5M meals since May
 - Isolation and Quarantine Helpline- 15,000 clients
 - Served higher need in DAS nutrition network
 - Targeted support to specific communities



DAS Highlights

- IHSS
 - Homebridge Caregiver Emergency Response Team
 - Electronic Visit Verification
- Adult Protective Services
 - Covid-19 scam prevention
 - Care coordination at SIP hotels and Zuckerberg San Francisco General Hospital
 - Home Safe Pilot
- Public Conservator
 - Outpatient LPS Referral Pilot
- Public Guardian
 - Quality Assurance Program



DAS Highlights

- Office of Community Partnerships
 - Supported continuity of operations for community-based orgs
 - Worked with CBOs to modify program design and delivery of services
 - Served as link between EOC and CBOs for distribution and delivery of PPE
- Benefits and Resource Hub
 - Responded to a record 33,000 calls for assistance
 - Served as critical link in ensuring older adults received healthy meals
- County Veterans Services Office
 - Piloted Microsoft Bookings for online consultations
- Clinical and Quality Improvement Unit
 - Trained DAS and CBO staff in Covid-19 infection and control measures
 - Secured an adequate supply of PPE for DAS staff
 - Provided fit-testing to more than 100 HSA employees



DAS FY21-22 & FY22-23 Budget Timeline

- Dec 17 Mayor's Budget Instructions Released
- Jan 20 DAS Finance Committee – First Meeting
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SAN FRANCISCO
HUMAN SERVICES AGENCY

DAS FY21-22 & FY22-23 Budgets

Human Services Agency

Department of Disability and Aging Services Commission

February 3, 2021

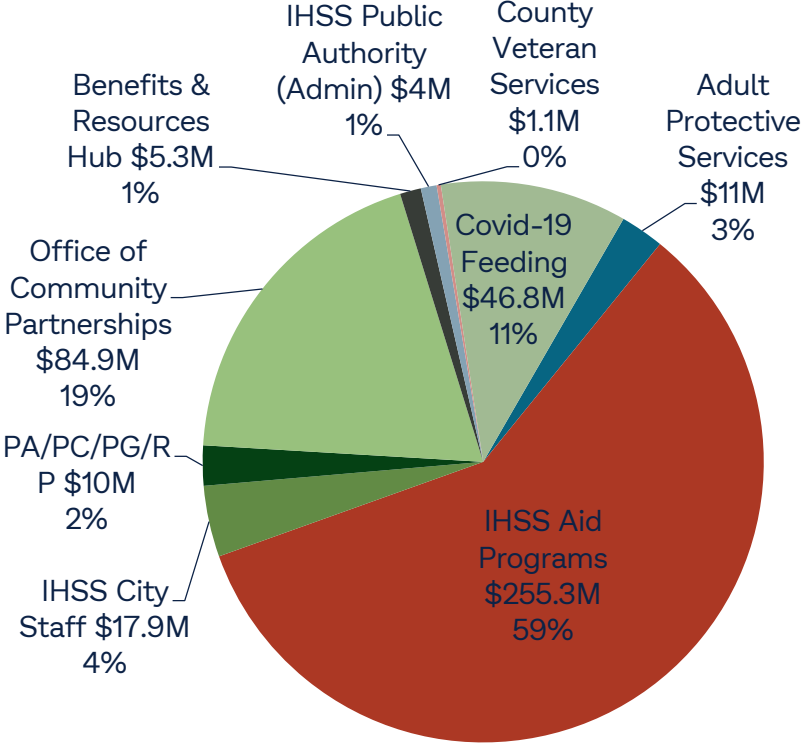


Budget Process

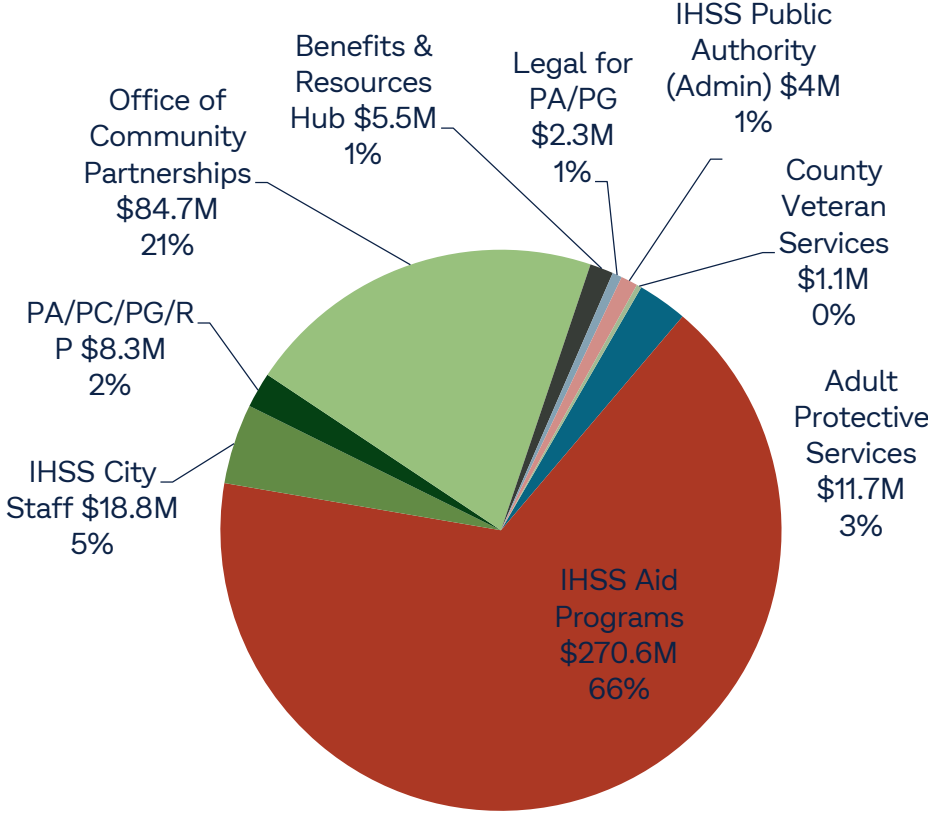
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 - For HSA, this translates into reductions of:
 - \$7,328,543 in FY21-22
 - \$7,328,543 in FY22-23
- State Budget
 - Growth in CalFresh, IHSS Admin, and Medi-Cal allocations sufficient to meet target
- Agency Budget
 - Maintain critical client aid and services
 - Repurpose existing vacancies/funds to meet new needs



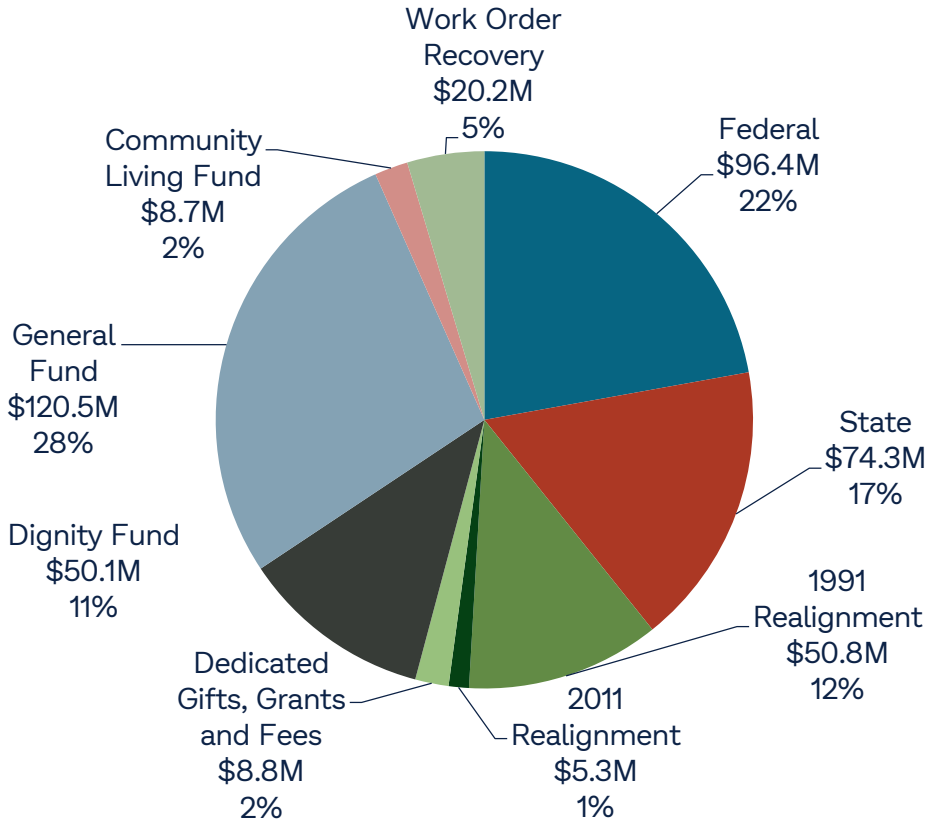
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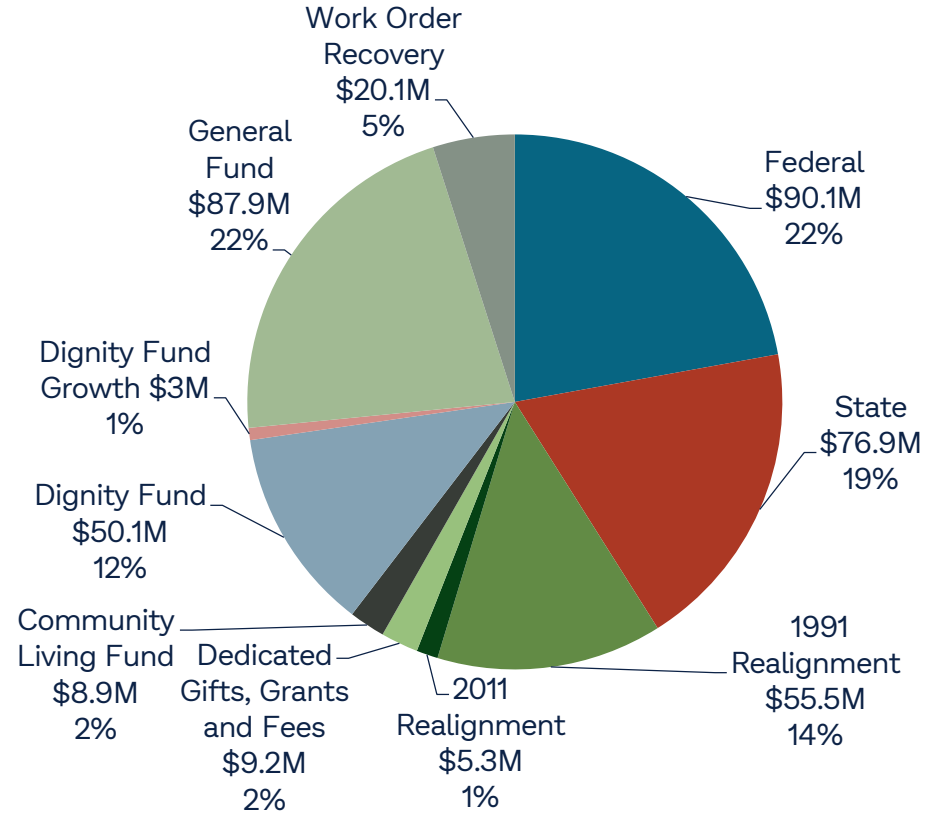
DAS FY21-22 Proposed Budget by Program \$407 M



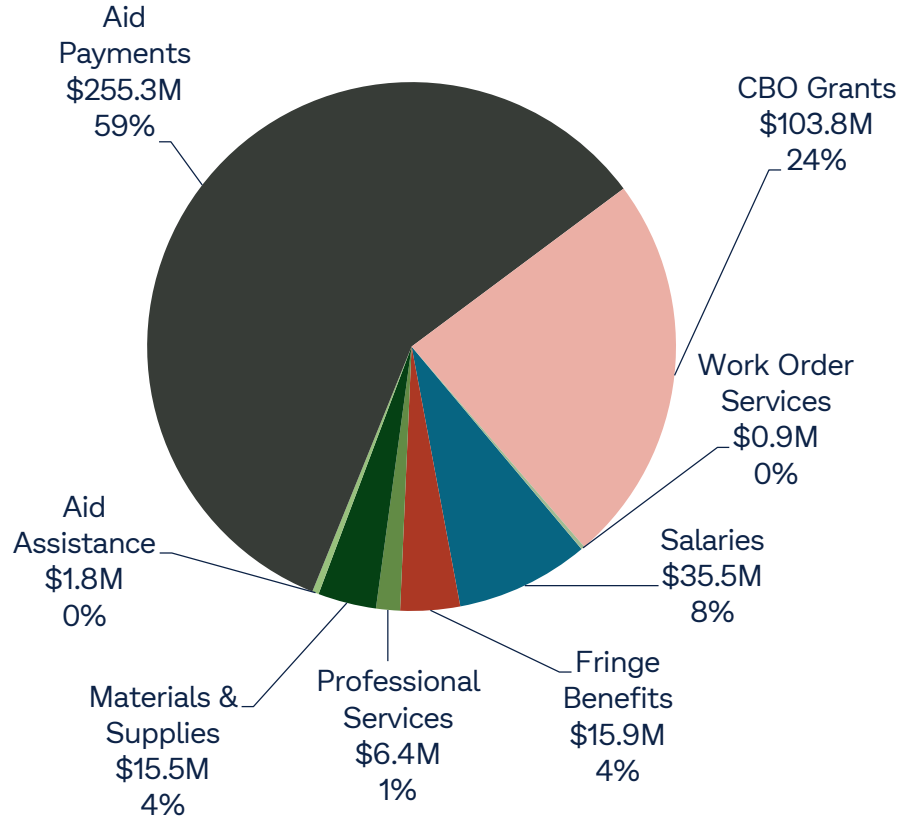
DAS FY20-21 Original Budget by Source \$435 M



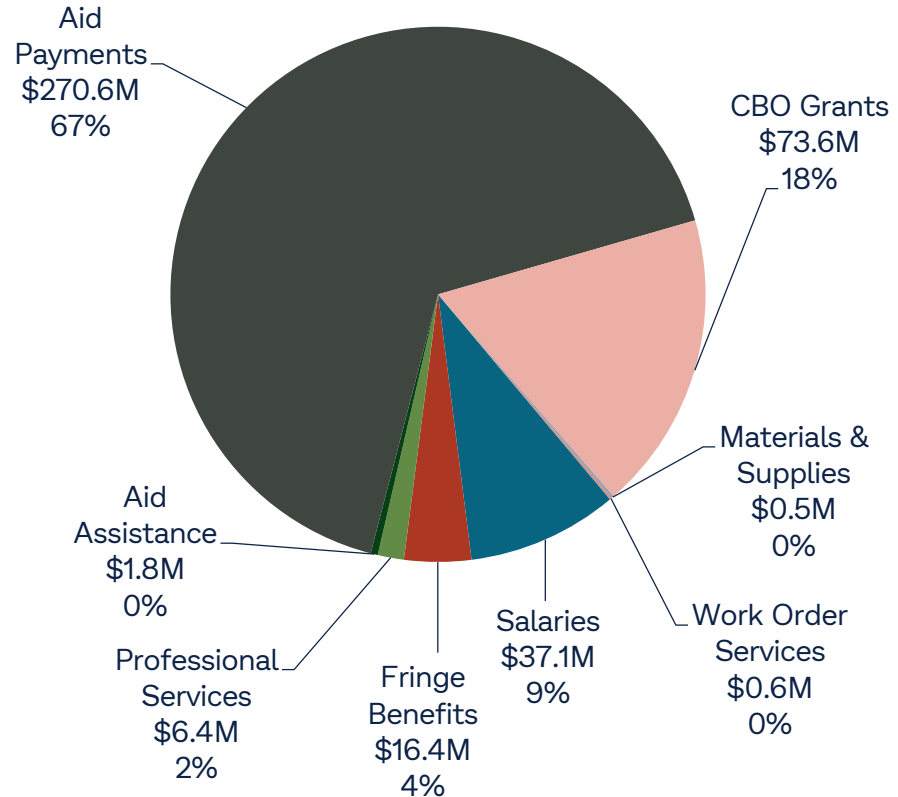
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DAS FY20-21 Original Budget by Category \$435 M



DAS FY21-22 Proposed Budget by Category \$407 M



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Covid-19 Feeding

- Continue to serve a heightened number of older and disabled San Franciscans through the DAS nutrition network
- Isolation and Quarantine Helpline will continue to deliver meals and groceries
- Community-based food supports
 - San Francisco-Marin Food Bank
 - Targeted community programs in the Mission and Chinatown
- Temporary positions to support community-based initiatives through FY21-22



Initiatives

- Due to its projected General Fund deficit of \$411 million, the City may forego the annual \$3 million in Dignity Fund growth in FY21-22
 - If growth is added, a portion may be needed to support CODB increase
 - FY21-22 Community Needs Assessment and FY22-23 Service and Allocation Plan
- Disability Cultural Center
 - Workgroup will identify gaps, needs, and desires for a successful launch
- Online Resource Directory
 - BRH funded as a designated Aging and Disability Resource Connection; DAS uniquely equipped to develop one-stop tool for older and disabled adult resources
- Reframing Aging Phase 2
 - Build on previous campaign, addresses internalized ageism and ableism



Position Changes

- 5 substitutions
 - Align positions with current departmental uses
 - Increase operational efficiency and effectiveness of client services
- Reassign 24 positions internally
 - Reflect how positions are funded and/or in which division work is performed
 - New budgetary structure for the legal unit supporting guardianship and public administrator programs



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Dept Title	Account	Account Title	Sum of FY20-21 Original	Sum of FY21-22 Proposed Budget	Difference to Original	
Adult Protective Services	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 6,473,742	\$ 7,140,822	\$ 667,080
		509010	Premium Pay - Misc	\$ 165,000	\$ 165,000	\$ -
		511010	Overtime - Scheduled Misc	\$ 200,000	\$ 200,000	\$ -
	5130Fringe	513000	Mandatory Fringe Benefits	\$ 2,942,603	\$ 3,043,233	\$ 100,630
	5210NPSvcs	522000	Training - Budget	\$ 24,725	\$ 26,115	\$ 1,390
		524010	Membership Fees	\$ 400	\$ 400	\$ -
		527110	Social Services Contracts	\$ -	\$ 12,500	\$ 12,500
		535810	Advertising	\$ 8,000	\$ 8,000	\$ -
	5360AidAst	536610	Spcl Circumstances For Adults	\$ 78,281	\$ 78,281	\$ -
		536620	Apr-Basic Services	\$ 478,272	\$ 478,272	\$ -
	5380CityGP	538010	Community Based Org Svcs	\$ 589,484	\$ 548,740	\$ (40,744)
Adult Protective Services TOTAL				\$ 10,960,507	\$ 11,701,363	\$ 740,856
Benefits & Resources Hub	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 3,064,730	\$ 3,098,649	\$ 33,919
	5060ProgPr	506070	Programmatic Projects-Budget	\$ -	\$ (436)	\$ (436)
	5130Fringe	513000	Mandatory Fringe Benefits	\$ 1,425,232	\$ 1,476,529	\$ 51,297
	5210NPSvcs	527110	Social Services Contracts	\$ 756,120	\$ 756,120	\$ -
	5380CityGP	538010	Community Based Org Svcs	\$ 30,790,213	\$ 177,425	\$ (30,612,788)
	5400Mat&Su	546990	Food	\$ 15,000,000	\$ -	\$ (15,000,000)
Benefits & Resources Hub TOTAL				\$ 51,036,295	\$ 5,508,287	\$ (45,528,008)
County Veteran's Services	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 638,833	\$ 699,686	\$ 60,853
	5130Fringe	513000	Mandatory Fringe Benefits	\$ 302,104	\$ 314,878	\$ 12,774
	5380CityGP	538010	Community Based Org Svcs	\$ 118,030	\$ 118,030	\$ -
County Veteran's Services TOTAL				\$ 1,058,967	\$ 1,132,594	\$ 73,627
In-Home Supportive Services	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 13,622,764	\$ 14,294,084	\$ 671,320
		505010	Temp Misc Regular Salaries	\$ 64,125	\$ 64,125	\$ -
		509010	Premium Pay - Misc	\$ 130,815	\$ 130,815	\$ -
		511010	Overtime - Scheduled Misc	\$ 36,202	\$ 36,202	\$ -
	5130Fringe	513000	Mandatory Fringe Benefits	\$ 6,487,841	\$ 6,732,307	\$ 244,466
	5210NPSvcs	527110	Social Services Contracts	\$ 32,000	\$ 32,000	\$ -
		535510	Copy Machine	\$ 10,640	\$ 10,640	\$ -
		535960	Software Licensing Fees	\$ 36,490	\$ 36,490	\$ -
	5360AidAst	536610	Spcl Circumstances For Adults	\$ 1,116,430	\$ 1,116,430	\$ -
	5370AidPmt	537510	IHSS Contract Payments	\$ 27,746,460	\$ 27,562,429	\$ (184,031)
		537515	On-Call Services Payments	\$ 285,679	\$ 285,679	\$ -
		537530	IHSS Ip Public Authority Admin	\$ 81,889,704	\$ 88,594,818	\$ 6,705,114
		537810	IHSS Ip Payments	\$ 145,343,768	\$ 154,138,003	\$ 8,794,235
	5380CityGP	538010	Community Based Org Svcs	\$ 113,248	\$ 113,248	\$ -
	5400Mat&Su	540000	Materials & Supplies-Budget	\$ 20,696	\$ 20,696	\$ -
		549310	Forms	\$ 50,000	\$ 50,000	\$ -
	5810OthDep	581890	GF-Rent Paid To Real Estate	\$ 105,635	\$ 105,635	\$ -
In-Home Supportive Services TOTAL				\$ 277,092,496	\$ 293,323,601	\$ 16,231,105
Legal for PA/PG	5010Salary	501010	Perm Salaries-Misc-Regular	\$ -	\$ 2,266,485	\$ 2,266,485
	5130Fringe	513000	Mandatory Fringe Benefits	\$ -	\$ -	\$ -
Legal for PA/PG TOTAL				\$ -	\$ 2,266,485	\$ 2,266,485
Office of Community Partners	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 4,415,513	\$ 4,104,816	\$ (310,697)
		505010	Temp Misc Regular Salaries	\$ 8,000	\$ 8,000	\$ -
		509010	Premium Pay - Misc	\$ 10,000	\$ 10,000	\$ -
	5130Fringe	513000	Mandatory Fringe Benefits	\$ 1,742,745	\$ 1,802,857	\$ 60,112
	5210NPSvcs	521000	Travel-Budget	\$ 1,995	\$ 1,995	\$ -
		521050	Non-Air Travel - Employees	\$ 3,598	\$ 3,598	\$ -
		522000	Training - Budget	\$ 4,990	\$ 3,600	\$ (1,390)
		523020	Local Field Exp	\$ 59,708	\$ 59,708	\$ -
		524010	Membership Fees	\$ 39,600	\$ 39,600	\$ -
		527030	Transportation Services	\$ 10,000	\$ 10,000	\$ -
		527110	Social Services Contracts	\$ 3,834,072	\$ 3,864,072	\$ 30,000
		527610	Systems Consulting Services	\$ 1,102,040	\$ 1,102,040	\$ -
		535000	Other Current Expenses - Bdgt	\$ 123,955	\$ 126,537	\$ 2,582
		535710	Subscriptions	\$ 41,000	\$ 70,000	\$ 29,000
	5380CityGP	538010	Community Based Org Svcs	\$ 72,193,088	\$ 72,620,493	\$ 427,405
	5400Mat&Su	540000	Materials & Supplies-Budget	\$ 140,530	\$ 140,530	\$ -
		549210	Data Processing Supplies	\$ 268,543	\$ 268,543	\$ -
		549510	Other Office Supplies	\$ 20,310	\$ 20,310	\$ -
	5810OthDep	581011	GF-Taxi Commission	\$ 805,587	\$ 458,000	\$ (347,587)
		581450	GF-HR-Mgmt Training	\$ 908	\$ 908	\$ -
		581660	GF-Chf-Youth Works	\$ 3,200	\$ 3,200	\$ -
		581980	GF-TAX COLLECTOR	\$ 11,900	\$ 11,900	\$ -
Office of Community Partnerships TOTAL				\$ 84,841,282	\$ 84,730,707	\$ (110,575)
Public Administrator	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 1,239,280	\$ 676,172	\$ (563,108)
		509010	Premium Pay - Misc	\$ 13,660	\$ 13,660	\$ -
	5130Fringe	513000	Mandatory Fringe Benefits	\$ 541,479	\$ 568,048	\$ 26,569
	5360AidAst	536610	Spcl Circumstances For Adults	\$ 10,000	\$ 10,000	\$ -
Public Administrator TOTAL				\$ 1,804,419	\$ 1,267,880	\$ (536,539)
Public Conservator	5010Salary	501010	Perm Salaries-Misc-Regular	\$ 2,044,389	\$ 2,160,839	\$ 116,450
		509010	Premium Pay - Misc	\$ 20,000	\$ 20,000	\$ -

Dept Title	Account	Account Title	Sum of FY20-21 Original	Sum of FY21-22 Proposed Budget	Difference to Original
	5130Fringe	513000 Mandatory Fringe Benefits	\$ 932,027	\$ 967,803	\$ 35,776
	5210NPSvcs	527110 Social Services Contracts	\$ 240,000	\$ 240,000	\$ -
	5360AidAst	536320 Paes Transportation Services	\$ 60,000	\$ 60,000	\$ -
		536610 Spcl Circumstances For Adults	\$ 5,000	\$ 5,000	\$ -
	5810OthDep	581540 GF-Mental Health	\$ 20,717	\$ 20,717	\$ -
Public Conservator TOTAL			\$ 3,322,133	\$ 3,474,359	\$ 152,226
Public Guardian	5010Salary	501010 Perm Salaries-Misc-Regular	\$ 2,805,311	\$ 1,624,196	\$ (1,181,115)
		509010 Premium Pay - Misc	\$ 40,000	\$ 40,000	\$ -
	5130Fringe	513000 Mandatory Fringe Benefits	\$ 1,246,846	\$ 1,296,812	\$ 49,966
	5210NPSvcs	527110 Social Services Contracts	\$ 30,361	\$ 30,361	\$ -
		535960 Software Licensing Fees	\$ 10,000	\$ 10,000	\$ -
	5360AidAst	536610 Spcl Circumstances For Adults	\$ 10,000	\$ 10,000	\$ -
	5400Mat&Su	540000 Materials & Supplies-Budget	\$ 10,000	\$ 10,000	\$ -
Public Guardian TOTAL			\$ 4,152,518	\$ 3,021,369	\$ (1,131,149)
Representative Payee	5010Salary	501010 Perm Salaries-Misc-Regular	\$ 504,672	\$ 316,565	\$ (188,107)
	5130Fringe	513000 Mandatory Fringe Benefits	\$ 238,370	\$ 247,166	\$ 8,796
Representative Payee TOTAL			\$ 743,042	\$ 563,731	\$ (179,311)
Grand Total			\$ 435,011,664	\$ 406,990,377	\$ (28,021,286)

DAS Budget by Program	FY20-21	FY21-22	\$ Change
	Original	Proposed Budget	
HSA AG Adult Protective Svcs	\$ 10,960,507	\$ 11,701,363	\$ 740,856
IHSS Contract Mode	\$ 28,032,139	\$ 27,848,108	\$ (184,031)
IHSS Maintenance of Effort	\$ 145,343,768	\$ 154,138,003	\$ 8,794,235
IHSS Public Authority (Health and Dental)	\$ 81,889,704	\$ 88,594,818	\$ 6,705,114
IHSS Public Authority (Admin)	\$ 3,973,196	\$ 3,962,904	\$ (10,292)
HSA AG In-Home Supportive Svc	\$ 17,853,690	\$ 18,779,768	\$ 926,078
HSA AG Public Administrator	\$ 1,804,419	\$ 1,267,880	\$ (536,539)
HSA AG Public Conservator	\$ 3,322,133	\$ 3,474,359	\$ 152,226
HSA AG Public Guardian	\$ 4,152,518	\$ 3,021,369	\$ (1,131,149)
HSA AG County Veteran Services	\$ 1,058,967	\$ 1,132,594	\$ 73,627
HSA AG Representative Payee	\$ 743,042	\$ 563,731	\$ (179,311)
HSA AG Office of Comm Partner	\$ 84,841,286	\$ 84,730,707	\$ (110,583)
HSA AG Benefits & Resources Hub	\$ 51,036,295	\$ 5,508,287	\$ (45,528,008)
HSA AG Legal for PA/PG	\$ -	\$ 2,266,485	\$ 2,266,485
DAS Total	\$ 435,011,664	\$ 406,990,377	\$ (28,021,286)

DAS Budget by Category	FY20-21	FY21-22	\$ Change
	Original	Proposed Budget	
Salaries	\$ 35,497,037	\$ 37,070,117	\$ 1,573,080
Fringe Benefits	\$ 15,859,250	\$ 16,449,633	\$ 590,383
Professional Services	\$ 6,369,694	\$ 6,443,776	\$ 74,082
Aid Assistance	\$ 1,757,983	\$ 1,757,983	\$ -
Aid Payments	\$ 255,265,610	\$ 270,580,929	\$ 15,315,318
CBO Grants	\$ 103,804,063	\$ 73,577,936	\$ (30,226,127)
Materials & Supplies	\$ 15,510,079	\$ 510,079	\$ (15,000,000)
Work Order Services	\$ 947,947	\$ 599,924	\$ (348,023)
DAS Total	\$ 435,011,664	\$ 406,990,377	\$ (28,021,286)

Division	Classification	Job Classification Title	Base FTEs	Reassignment	Substitution	Proposed FTEs
Adult Protective Services	0923	Manager II	1.00			1.00
	0932	Manager IV	1.00			1.00
	1404	Clerk	3.00	(1.00)		2.00
	1408	Principal Clerk	1.00			1.00
	1822	Administrative Analyst	1.00			1.00
	2904	Human Services Technician	3.00			3.00
	2914	Social Work Supervisor	1.00			1.00
	2940	Protective Services Worker	44.00	1.00		45.00
	2944	Protective Services Supervisor	8.00	2.00		10.00
	Adult Protective Services TOTAL			63.00		
Benefits & Resources Hub	0923	Manager II	2.00			2.00
	0931	Manager III	1.00			1.00
	1404	Clerk	4.00		1.00	5.00
	1842	Management Assistant	1.00		(1.00)	-
	2904	Human Services Technician	2.00			2.00
	2914	Social Work Supervisor	1.00		(1.00)	-
	2917	Program Support Analyst	-		1.00	1.00
	2918	Human Services Agency Social Worker	1.00			1.00
	2920	Medical Social Worker	11.00			11.00
	2924	Medical Social Work Supervisor	3.00			3.00
	2940	Protective Services Worker	7.00	(1.00)		6.00
	Benefits & Resources Hub TOTAL			33.00		
County Veteran's Services	0922	Manager I	-	1.00		1.00
	1404	Clerk	1.00			1.00
	4232	Veterans Claim Representative	5.00			5.00
	4233	Veterans Claims Representative Supervisor	1.00	(1.00)		-
County Veteran's Services TOTAL			7.00			7.00
In-Home Supportive Services	0923	Manager II	3.00			3.00
	0932	Manager IV	1.00			1.00
	1404	Clerk	3.00	(1.00)	1.00	3.00
	1408	Principal Clerk	1.00			1.00
	1426	Senior Clerk Typist	4.00		(1.00)	3.00
	1822	Administrative Analyst	1.00			1.00
	1842	Management Assistant	1.00			1.00
	2904	Human Services Technician	27.00			27.00
	2913	Program Specialist	5.00			5.00
	2914	Social Work Supervisor	17.00			17.00
	2917	Program Support Analyst	1.00			1.00
	2918	Human Services Agency Social Worker	94.00			94.00
	2920	Medical Social Worker	3.00			3.00
	2924	Medical Social Work Supervisor	1.00			1.00
In-Home Supportive Services TOTAL			162.00			161.00
Legal for PA/PG	1458	Legal Secretary I	-	6.00	(1.00)	5.00
	1460	Legal Secretary II	-	1.00		1.00
	1827	Administrative Services Manager	-	1.00		1.00
	8106	Legal Process Clerk	-	1.00		1.00
	8173	Legal Assistant	-	2.00	1.00	3.00
	8177	Attorney (Civil/Criminal)	-	4.00		4.00
	8182	Head Attorney, Civil And Criminal	-	1.00		1.00
	Legal for PA/PG TOTAL			-		
Office of Community Partnerships	0111	Board/Commission Member, Group II	-			-
	0922	Manager I	1.63	(1.00)	1.00	1.63
	0923	Manager II	1.00			1.00
	0931	Manager III	1.00			1.00
	0953	Deputy Director III	2.00			2.00
	0963	Department Head III	1.00			1.00
	1404	Clerk	2.00			2.00
	1426	Senior Clerk Typist	2.00			2.00
	1454	Executive Secretary III	1.00			1.00
	1822	Administrative Analyst	3.00			3.00
	1842	Management Assistant	1.00			1.00
	2320	Registered Nurse	4.00			4.00
	2322	Nurse Manager	1.00			1.00
	2846	Nutritionist	2.00			2.00
	2913	Program Specialist	1.00			1.00
	2917	Program Support Analyst	8.00		(1.00)	7.00
	2944	Protective Services Supervisor	2.00	(2.00)		-
4233	Veterans Claims Representative Supervisor	-	1.00		1.00	
Office of Community Partnerships TOTAL			33.63			31.63
Public Administrator	0932	Manager IV	1.00			1.00
	1406	Senior Clerk	1.00			1.00
	1458	Legal Secretary I	1.00	(1.00)		-
	1827	Administrative Services Manager	1.00	(1.00)		-
	4230	Estate Investigator	6.00			6.00
	4231	Senior Estate Investigator	1.00	1.00		2.00
	8106	Legal Process Clerk	1.00	(1.00)		-
	8177	Attorney (Civil/Criminal)	1.00	(1.00)		-
	8182	Head Attorney, Civil And Criminal	1.00	(1.00)		-
Public Administrator TOTAL			14.00			10.00

Division	Classification	Job Classification Title	Base FTEs	Reassignment	Substitution	Proposed FTEs
Public Conservator	0923	Manager II	1.00			1.00
	1430	Transcriber Typist	1.00			1.00
	1432	Senior Transcriber Typist	1.00			1.00
	1822	Administrative Analyst	1.00			1.00
	2940	Protective Services Worker	15.00			15.00
	2944	Protective Services Supervisor	3.00			3.00
Public Conservator TOTAL			22.00			22.00
Public Guardian	1404	Clerk	-	2.00		2.00
	1458	Legal Secretary I	5.00	(5.00)		-
	1460	Legal Secretary II	1.00	(1.00)		-
	2944	Protective Services Supervisor	1.00			1.00
	4230	Estate Investigator	12.00			12.00
	4231	Senior Estate Investigator	3.00			3.00
	8173	Legal Assistant	3.00	(2.00)		1.00
	8177	Attorney (Civil/Criminal)	3.00	(3.00)		-
Public Guardian TOTAL			28.00			19.00
Representative Payee	1408	Principal Clerk	1.00			1.00
	4230	Estate Investigator	3.00			3.00
	4231	Senior Estate Investigator	1.00	(1.00)		-
Representative Payee TOTAL			5.00			4.00
Grand Total			367.63	24.00	5.00	367.63

Source	Fund Title	Project Title	Account	Account Title	FY20-21 Original	FY21-22 Proposed	\$ Change
DAAS/1991 Realignment	GF Annual Account Ctrl	HS AD County Expense Claim	445511	Health-Welfare Sales Tax Alloc	46,105,000	54,145,000	8,040,000
			445621	Motor Veh Lic Fee-RealignmntFd	4,650,000	1,345,000	(3,305,000)
DAAS/2011 Realignment	GF Annual Account Ctrl	HS AD County Expense Claim	445701	Adult Protective Svcs-Ab118	5,292,651	5,292,651	-
DAAS/Fed/Hlth	GF Annual Account Ctrl	HS AD County Expense Claim	440105	Aps-Csbg Health-RelatdTitleXix	5,364,354	6,219,376	855,021
			440145	IHSS Admin Hlth-RelatdTitleXix	21,531,498	23,622,555	2,091,057
	GF Continuing Authority Ctrl	CoVid OPS Feeding	443111	FEMA - Federal Share	12,316,301	-	(12,316,301)
		HS AG Community Living Fund	440108	Clf Csbg-Hr - Spmp Revenue	1,096,321	1,096,321	-
	SR Human Welfare-Grants Fed	HS AG Refugee ORSA FFYs21-22	444931	Fed Grants Pass-Thru State-Oth	-	200,000	200,000
	SR HumanWelfare-COVID Stim-FED	HS AG CARES ADRC	444931	Fed Grants Pass-Thru State-Oth	-	151,914	151,914
	SR Senior Citizens-Grants Fed	HS AG CalFresh Healthy FFY21	444931	Fed Grants Pass-Thru State-Oth	125,587	125,587	-
		HS AG Con Nutr IIIC1 FY21	444931	Fed Grants Pass-Thru State-Oth	1,165,077	1,165,077	-
		HS AG Elder Abuse Prev FY21	444931	Fed Grants Pass-Thru State-Oth	12,113	12,113	-
		HS AG Fam Caregiver Svc FY21	444931	Fed Grants Pass-Thru State-Oth	445,895	445,895	-
		HS AG HDM Nutr IIIC2 FY21	444931	Fed Grants Pass-Thru State-Oth	513,461	513,461	-
		HS AG HICAP SHIP FY21	444931	Fed Grants Pass-Thru State-Oth	93,018	93,018	-
		HS AG MIPPA7 AAA MIPPA Yr 1; FFY	444931	Fed Grants Pass-Thru State-Oth	14,083	16,773	2,690
		HS AG MIPPA7 ADRC MIPPA Yr 1; FF	444931	Fed Grants Pass-Thru State-Oth	11,668	21,197	9,529
		HS AG MIPPA7 HICAP MIPPA Yr 2; F	444931	Fed Grants Pass-Thru State-Oth	29,551	37,173	7,622
		HS AG NSIP Con Nutr IIIC1 FY21	444931	Fed Grants Pass-Thru State-Oth	697,936	697,936	-
		HS AG NSIP HDM Nutr IIIC2 FY21	444931	Fed Grants Pass-Thru State-Oth	1,378,733	1,378,733	-
		HS AG Omb LTC Svcs VIIA FY21	444931	Fed Grants Pass-Thru State-Oth	38,153	38,153	-
		HS AG Prev Hlth IIID FY21	444931	Fed Grants Pass-Thru State-Oth	64,803	64,803	-
		HS AG Supp Svcs IIIB FY21	444931	Fed Grants Pass-Thru State-Oth	994,758	731,488	(263,270)
DAAS/Fed/Hlth/aid	GF Annual Account Ctrl	HS AD County Expense Claim	440204	IHSS Conctrct-ModeTitleXixShare	15,226,436	14,946,974	(279,462)
			440211	IHSSPublicAuthrtyTitleXixShare	40,869,356	44,249,215	3,379,860
DAAS/Gift	SR ETF-Gift	HS AG Hospital Council FY21	478101	Gifts And Bequests	96,000	95,370	(630)
DAAS/State/Other	GF Annual Account Ctrl	HS AD County Expense Claim	430490	Other Investment Income	160,000	-	(160,000)
			445145	IHSS Admin (State-Fed)	17,868,395	18,723,898	855,503
			445169	Veterans Services - State	61,000	61,000	-
			448999	Other State Grants & Subventns	386,991	386,991	-
		HS AG PA PG Deposits	460128	Admin Fee-Public Guardian	400,000	400,000	-
			460129	Atty Fees-Public Guardian	150,000	150,000	-
			460131	Bond Fee-Public Guardian	12,500	12,500	-
			460133	Admin Fee-Public Administrator	400,000	400,000	-
			460134	Atty Fees-Public Administrator	220,000	220,000	-
			460135	Bond Fee-Public Administrator	35,000	35,000	-
			460138	Imd Fee - Rep Payee	40,000	40,000	-
			460146	Rep-Payee Fees - Revenue	190,000	190,000	-
	GF Continuing Authority Ctrl	CoVid OPS Feeding	447611	CA OES Disaster - State Share	1,406,250	-	(1,406,250)
	SR Nov 2016 Prop I Dignity	HS AG Dignity Fund	430150	Interest Earned - Pooled Cash	300,000	300,000	-
			499999	Beg Fund Balance - Budget Only	598,255	598,255	-
	SR Senior Citizens-Grants Sta	CalVet MHSA FY20-21&21/22	448999	Other State Grants & Subventns	118,030	118,030	-
		HS AG ADRC Infr Year 1	448999	Other State Grants & Subventns	410,632	410,632	-
		HS AG ADRC Infrastructure	448999	Other State Grants & Subventns	345,488	345,488	-
		HS AG Con Nutr IIIC1 FY21	448999	Other State Grants & Subventns	274,050	375,349	101,299
		HS AG Dignity at Home Fall Pre	448999	Other State Grants & Subventns	143,750	143,750	-
		HS AG HDM Nutr IIIC2 FY21	448999	Other State Grants & Subventns	496,998	727,225	230,227
		HS AG HICAP Reimbursements FY2	448999	Other State Grants & Subventns	139,971	139,971	-
		HS AG HICAP State HICAP FY21	448999	Other State Grants & Subventns	70,766	70,766	-
		HS AG Omb PH L&C Pg Fnd FY21	448999	Other State Grants & Subventns	4,923	4,923	-
		HS AG Omb SHF CP Acctn FY21	448999	Other State Grants & Subventns	22,239	22,239	-
		HS AG Omb SNF QAF FY21	448999	Other State Grants & Subventns	23,384	23,384	-
		HS AG Omb State GF FY21	448999	Other State Grants & Subventns	134,593	134,593	-

Source	Fund Title	Project Title	Account	Account Title	FY20-21 Original	FY21-22 Proposed	\$ Change
DAAS/State/Other/aid	GF Annual Account Ctrl	HS AD County Expense Claim	445204	IHSS Contract-Mode StateGfShre	12,194,297	12,224,846	30,549
			445211	IHSS Public Authrty State Shre	40,803,789	44,027,726	3,223,937
DAAS/Work Order Recovery	GF Annual Account Ctrl	HS AG County Expense Claim	486195	EXP REC Fr HomelessnessSvcAAO	7,000	7,000	-
			486370	Exp Rec Fr Comm Health Svc AAO	615,960	615,960	-
			486380	Exp Rec Fr Sf Gen Hospital AAO	19,406,159	19,406,159	-
			486390	Exp Rec Fr Laguna Honda AAO	50,000	50,000	-
			486400	Exp Rec Fr CommMental Hlth AAO	70,000	70,000	-
			486550	Exp Rec Fr Public TransprtnAAO	33,200	-	(33,200)
Grand Total					255,726,373	257,141,468	1,415,095

DAS Reassignments for FY21-22

Sending Department	Sending Fund	Receiving Department	Receiving Fund	FTE	Job Class	Rationale
Public Administrator	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1458	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Administrator	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8106	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Administrator	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8177	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Administrator	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8182	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1458	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1458	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1458	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1458	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1458	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1460	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8173	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8173	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8177	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8177	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Guardian	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	8177	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget
Public Administrator	GF Annual Account Ctrl	Legal for PA/PG	GF Annual Account Ctrl	1.00	1827	Further clarifies DAS organizational structure, separating the Legal group into its own unit in the budget

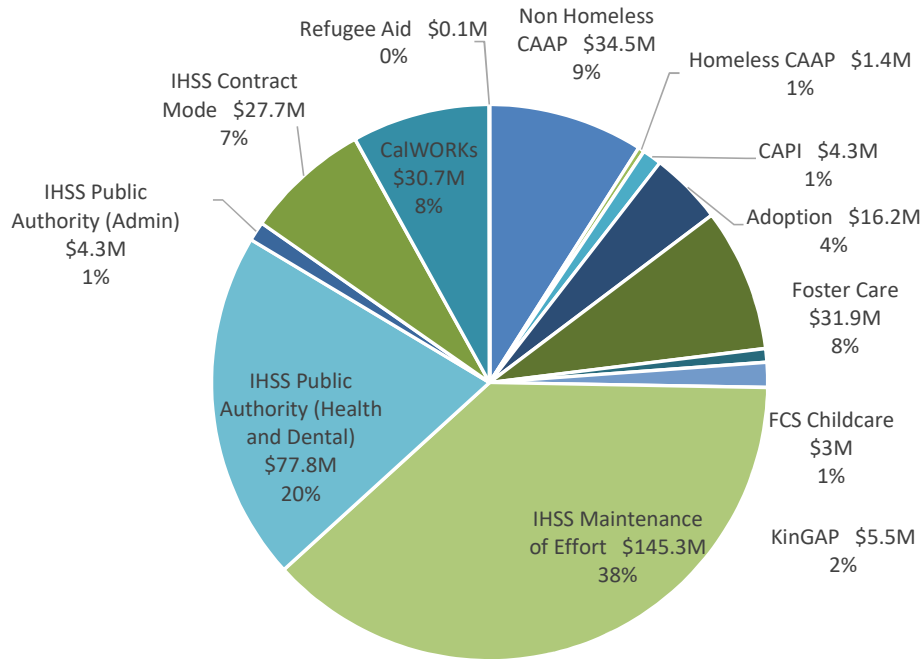
DAS Reassignments for FY21-22

Sending Department	Sending Fund	Receiving Department	Receiving Fund	FTE	Job Class	Rationale
Representative Payee	GF Annual Account Ctrl	Public Administrator	GF Annual Account Ctrl	1.00	4231	Aligns positions with current reporting structure and/or funding source
In-Home Supportive Services	GF Annual Account Ctrl	Public Guardian	GF Annual Account Ctrl	1.00	1404	Aligns positions with current reporting structure and/or funding source
Benefits & Resources Hub	GF Annual Account Ctrl	Adult Protective Services	GF Annual Account Ctrl	1.00	2940	Aligns positions with current reporting structure and/or funding source
Adult Protective Services	GF Annual Account Ctrl	Public Guardian	GF Annual Account Ctrl	1.00	1404	Aligns positions with current reporting structure and/or funding source
Office of Community Partnerships	GF Annual Account Ctrl	Adult Protective Services	GF Annual Account Ctrl	1.00	2944	Aligns positions with current reporting structure and/or funding source
Office of Community Partnerships	GF Annual Account Ctrl	Adult Protective Services	GF Annual Account Ctrl	1.00	2944	Aligns positions with current reporting structure and/or funding source
County Veteran's Services	GF Annual Account Ctrl	Office of Community Partnerships	GF Annual Account Ctrl	1.00	4233	Aligns positions with current reporting structure and/or funding source
Office of Community Partnerships	GF Annual Account Ctrl	County Veteran's Services	GF Annual Account Ctrl	1.00	0922	Aligns positions with current reporting structure and/or funding source

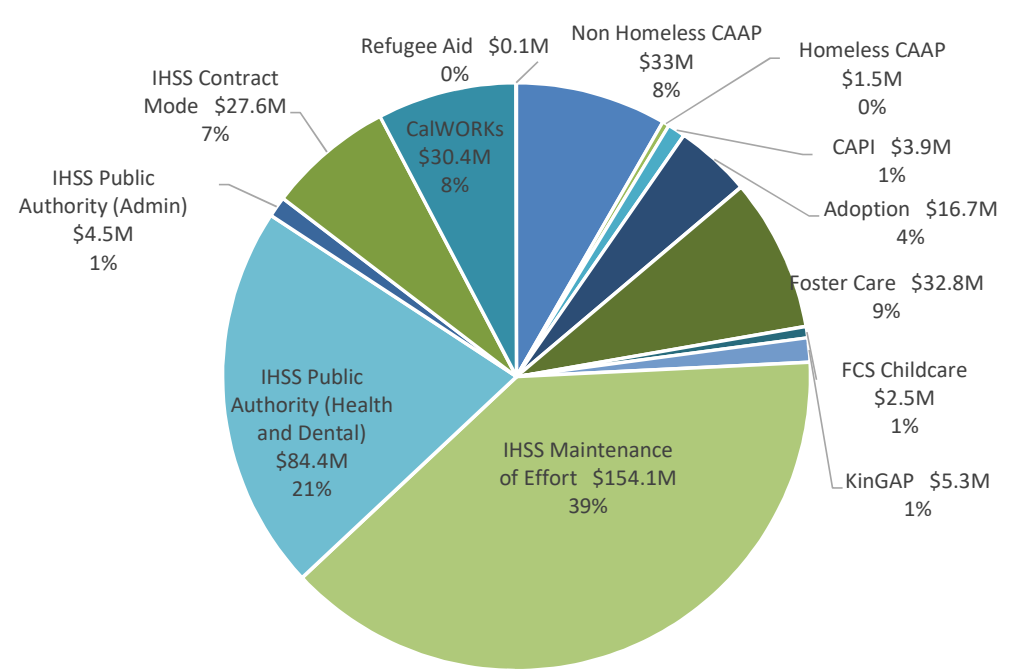
DAS Substitutions for FY21-22

Department	FTE	Old Job Class	Old Classification Title	Old Salary (Top Step)	New Job Class	New Classification Title	New Salary (Top Step)	Notes
Benefits & Resources Hub	1	1842	Management Assistant	94,146	1404	Clerk	63,232	Increased volume of clerical work owing to expansion of the division last fiscal year. Cost savings.
Benefits & Resources Hub	1	2914	Social Work Supervisor	104,260	2917	Program Support Analyst	122,538	Increased external reporting and internal tracking requirements.
In-Home Supportive Services	1	1426	Senior Clerk Typist	72,124	1404	Clerk	63,232	Substitution in line with current usage. Classification obsolescence; cost savings.
Benefits & Resources Hub	1	2917	Program Support Analyst	122,538	0922	Manager I	138,346	Substitution in line with current usage. Appointed position oversees small, but vital office for veteran's services necessitating management classification.
Public Administrator	1	1458	Legal Secretary I	92,300	8173	Legal Assistant	97,630	Substitution in line with current usage. Move toward parity within Legal group; DAS can derive revenue from new classification's activities.

HSA FY20-21
Original Aid Payments Budget
\$382.2M



HSA FY21-22
Proposed Aid Payments Budget
\$397.3M



Aid Payments
Multi - Year Projection

Table with columns for Federal \$, State / Realignment \$, County \$, Total \$, Average # Cases, and Notes. Rows are categorized by program type: Non Homeless CAAP, Homeless CAAP, CAPI, Adoption, Foster Care - Non NMDs, Foster Care - NMDs, and FCS Childcare.

Aid Payments
Multi - Year Projection

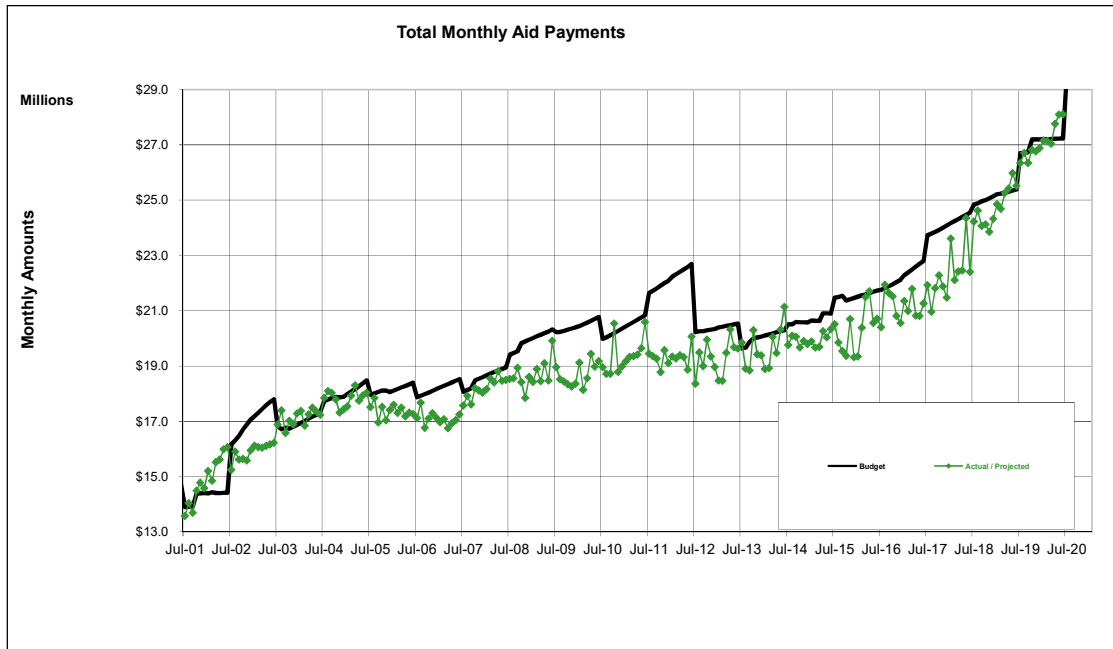
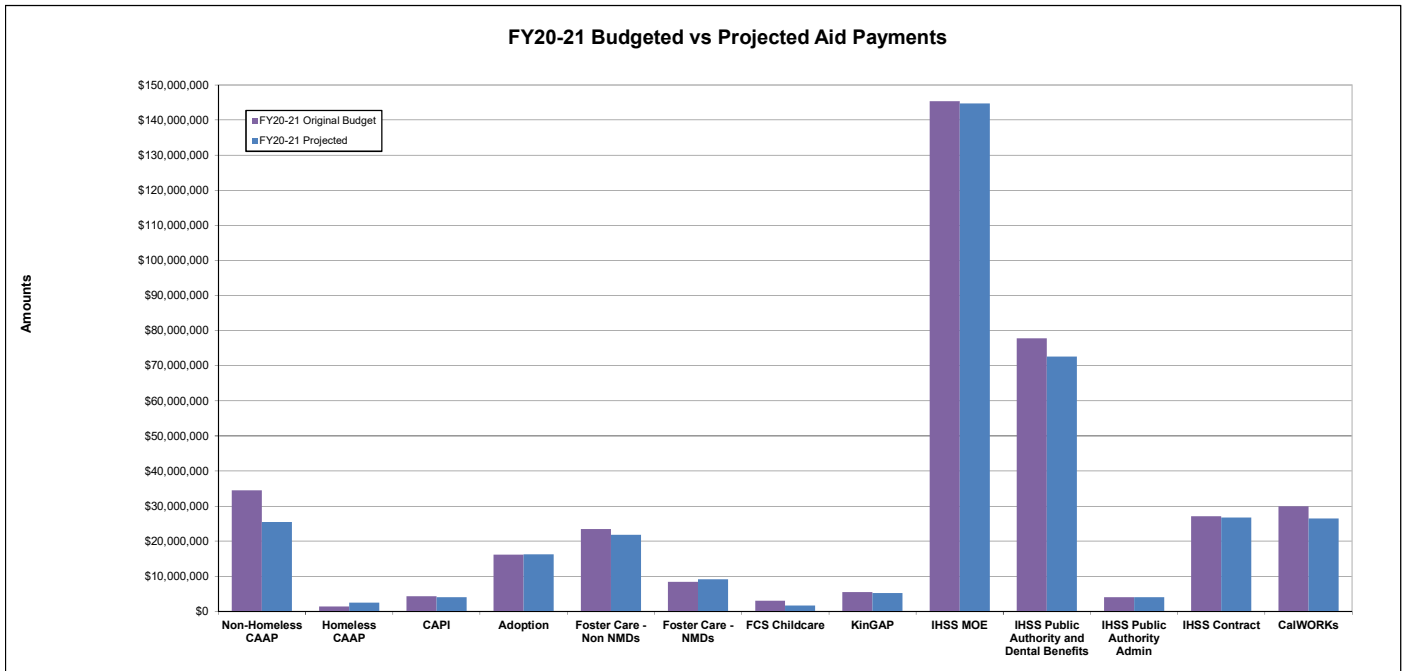
Table with columns: Federal \$, State / Realignment \$, County \$, Total \$, Average # Cases, and Notes. Rows include categories like KinGAP, IHSS MOE, IHSS IP, IHSS Public Authority Health and Dental Benefits, IHSS Public Authority Admin, IHSS Contract, IHSS On-Call Services, and CalWORKs.

Aid Payments
Multi - Year Projection

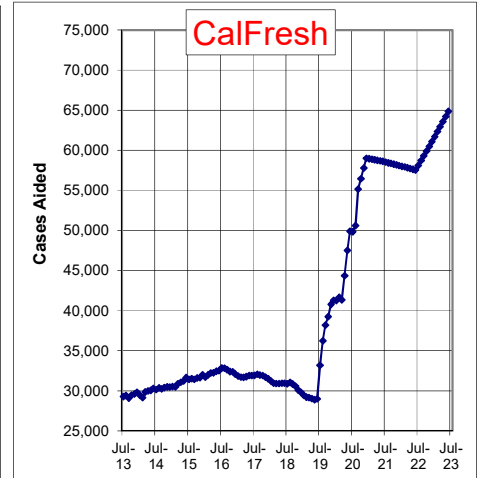
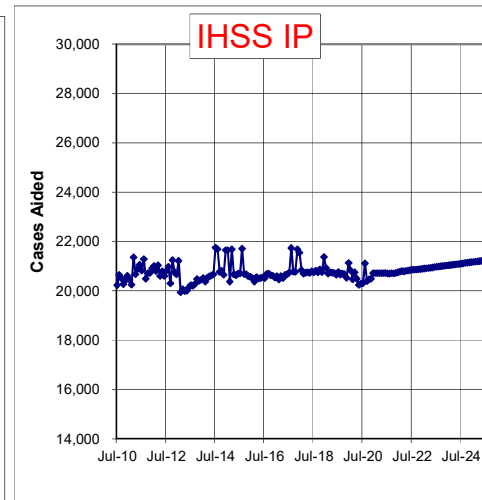
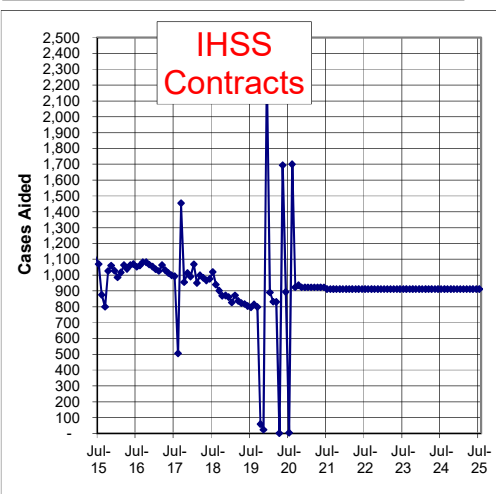
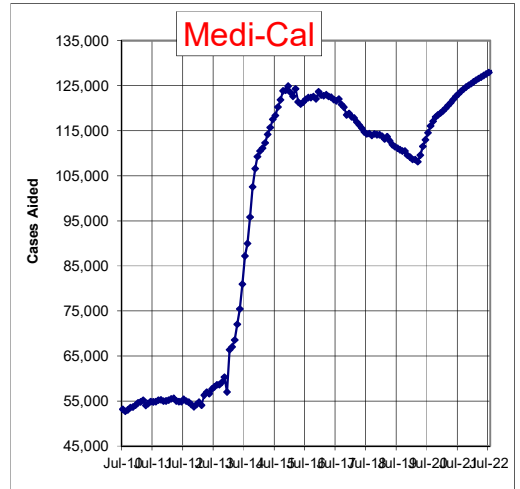
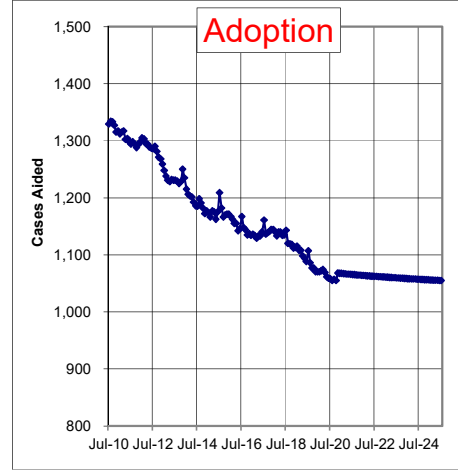
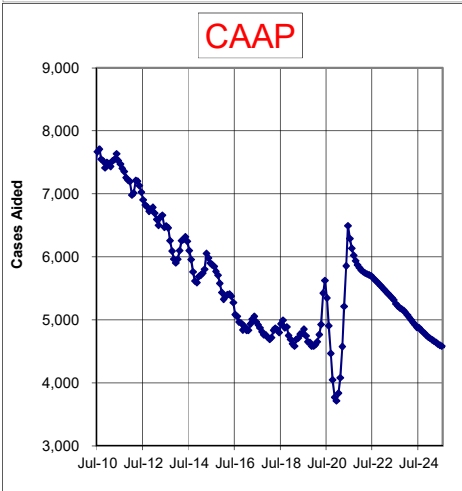
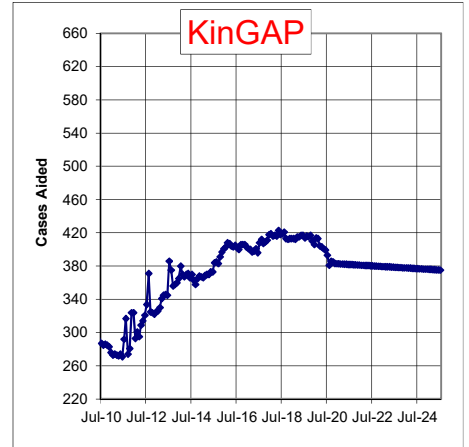
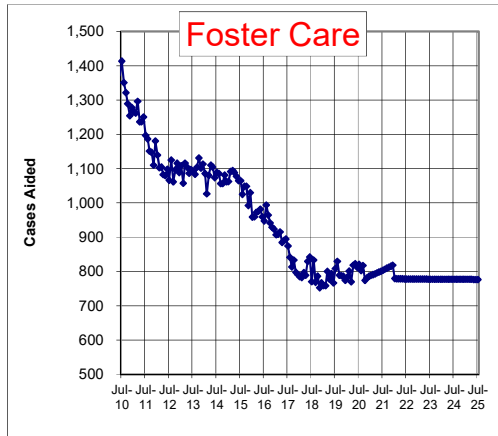
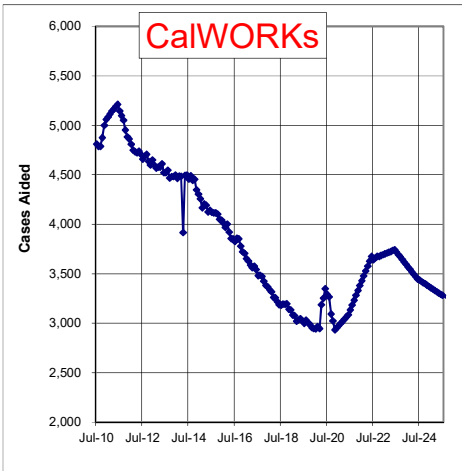
	Federal \$		State / Realignment \$		County \$		Total \$		Average # Cases		Notes
	Actuals / Projected	Original Budget	Actuals / Projected	Original Budget	Actuals / Projected	Original Budget	Actuals / Projected	Original Budget	Actuals / Projected	Original Budget	
Refugee Cash Assistance (Exps:458040/03771, Revs:40207)											
FY 14-15	\$ 255,346	\$ 366,541	\$ -	\$ -	\$ -	\$ -	\$ 255,346	\$ 366,541	52	64	Small caseload subject to federal policy decision. 100% Federally funded. Showing slow and steady growth.
FY 15-16	\$ 94,141	\$ 354,188	\$ -	\$ -	\$ -	\$ -	\$ 94,141	\$ 354,188	24	62	
FY 16-17	\$ 114,938	\$ 169,268	\$ -	\$ -	\$ -	\$ -	\$ 114,938	\$ 169,268	27	30	
FY 17-18	\$ 42,343	\$ 167,083	\$ -	\$ -	\$ -	\$ -	\$ 42,343	\$ 167,083	11	30	
FY 18-19	\$ 38,352	\$ 61,031	\$ -	\$ -	\$ -	\$ -	\$ 38,352	\$ 61,031	10	10	
FY 19-20	\$ 98,169	\$ 42,800	\$ -	\$ -	\$ -	\$ -	\$ 98,169	\$ 42,800	16	9	
FY 20-21	\$ 97,762	\$ 89,881	\$ -	\$ -	\$ -	\$ -	\$ 97,762	\$ 89,881	17	15	
FY 21-22	\$ 122,859	\$ 89,880	\$ -	\$ -	\$ -	\$ -	\$ 122,859	\$ 89,880	20	15	
FY 22-23	\$ 142,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,392	\$ -	23		
FY 23-24	\$ 161,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,847	\$ -	27		
FY 24-25	\$ 181,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 181,269	\$ -	27		
FY 25-26	\$ 200,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,684	\$ -	27		
WINS/SUAS (Exps:537115, Revs:45299)											
FY 19-20	\$ -	\$ -	\$ 669,981	\$ -	\$ -	\$ -	\$ 669,981	\$ -			State funded add-ons to CalFresh benefits.
FY 20-21	\$ -	\$ -	\$ 700,478	\$ 761,136	\$ -	\$ -	\$ 700,478	\$ 761,136			
FY 21-22	\$ -	\$ -	\$ 762,146	\$ 783,968	\$ -	\$ -	\$ 762,146	\$ 783,968			
FY 22-23	\$ -	\$ -	\$ 784,096	\$ -	\$ -	\$ -	\$ 784,096	\$ -			
FY 23-24	\$ -	\$ -	\$ 808,403	\$ -	\$ -	\$ -	\$ 808,403	\$ -			
FY 24-25	\$ -	\$ -	\$ 808,403	\$ -	\$ -	\$ -	\$ 808,403	\$ -			
FY 25-26	\$ -	\$ -	\$ 808,403	\$ -	\$ -	\$ -	\$ 808,403	\$ -			
Total									Human Services Care Fund		
									Budget	Actual/Projected	
FY 14-15	\$ 77,336,729	\$ 82,946,265	\$ 74,431,213	\$ 78,114,652	\$ 70,422,604	\$ 71,335,702	\$ 222,190,546	\$ 232,396,620	\$14,364,884	\$14,497,636	
FY 15-16	\$ 75,108,619	\$ 86,261,811	\$ 74,840,159	\$ 80,019,225	\$ 63,118,333	\$ 68,720,487	\$ 213,067,111	\$ 235,001,524	\$15,077,781	\$15,041,821	
FY 16-17	\$ 74,945,214	\$ 83,464,615	\$ 78,758,848	\$ 80,993,051	\$ 46,304,245	\$ 49,665,947	\$ 200,008,308	\$ 214,123,613	\$15,050,019	\$15,040,693	
FY 17-18	\$ 75,767,335	\$ 86,866,375	\$ 77,390,956	\$ 84,709,324	\$ 130,531,886	\$ 130,625,943	\$ 283,690,177	\$ 302,201,642	\$15,087,069	\$15,019,292	
FY 18-19	\$ 78,240,667	\$ 88,249,521	\$ 84,936,007	\$ 84,453,814	\$ 157,463,535	\$ 150,987,259	\$ 320,640,210	\$ 323,690,594	\$15,006,859	\$15,544,352	
FY 19-20	\$ 82,085,225	\$ 89,332,085	\$ 89,373,827	\$ 85,724,260	\$ 170,905,929	\$ 181,606,263	\$ 342,364,981	\$ 356,892,601	\$17,873,142	\$18,164,319	
FY 20-21	\$ 88,682,423	\$ 95,821,171	\$ 91,488,081	\$ 94,416,628	\$ 181,601,701	\$ 191,898,298	\$ 361,772,205	\$ 382,136,097	\$18,194,333	\$17,076,977	
FY 21-22	\$ 96,146,946	\$ 100,100,800	\$ 101,788,455	\$ 98,596,972	\$ 198,250,371	\$ 205,373,652	\$ 396,185,772	\$ 404,071,424	\$18,116,448	\$18,208,567	
FY 22-23	\$ 100,644,597	\$ -	\$ 106,488,335	\$ -	\$ 209,337,297	\$ -	\$ 416,470,230	\$ -	\$0	\$19,850,698	
FY 23-24	\$ 103,937,107	\$ -	\$ 109,761,433	\$ -	\$ 217,788,945	\$ -	\$ 431,487,485	\$ -	\$0	\$20,584,045	
FY 24-25	\$ 105,916,255	\$ -	\$ 111,387,653	\$ -	\$ 227,924,917	\$ -	\$ 445,183,581	\$ -	\$0	\$21,206,118	
FY 25-26	\$ 108,725,776	\$ -	\$ 114,016,959	\$ -	\$ 237,763,550	\$ -	\$ 460,414,440	\$ -	\$0	\$21,653,180	
IHSS Work Order Recovery from DPH (45ASIH/086HG)											
FY 14-15	\$ -	\$ -	\$ 18,829,394	\$ 18,241,400	\$ (18,829,394)	\$ (18,241,400)	\$ -	\$ -			
FY 15-16	\$ -	\$ -	\$ 17,962,746	\$ -	\$ (17,962,746)	\$ -	\$ -	\$ -			
FY 16-17	\$ -	\$ -	\$ 19,534,625	\$ 18,854,694	\$ (19,534,625)	\$ (18,854,694)	\$ -	\$ -			
FY 17-18	\$ -	\$ -	\$ 19,406,159	\$ 19,406,159	\$ (19,406,159)	\$ (19,406,159)	\$ -	\$ -			
FY 18-19	\$ -	\$ -	\$ 19,406,159	\$ 19,406,159	\$ (19,406,159)	\$ (19,406,159)	\$ -	\$ -			
FY 19-20	\$ -	\$ -	\$ 19,406,159	\$ 19,406,159	\$ (19,406,159)	\$ (19,406,159)	\$ -	\$ -			
FY 20-21	\$ -	\$ -	\$ 19,406,159	\$ 19,406,159	\$ (19,406,159)	\$ (19,406,159)	\$ -	\$ -			
FY 21-22	\$ -	\$ -	\$ 19,406,159	\$ 19,406,159	\$ (19,406,159)	\$ (19,406,159)	\$ -	\$ -			
FY 22-23	\$ -	\$ -	\$ 19,406,159	\$ 19,406,159	\$ (19,406,159)	\$ (19,406,159)	\$ -	\$ -			
FY 23-24	\$ -	\$ -	\$ 19,406,159	\$ -	\$ (19,406,159)	\$ -	\$ -	\$ -			
FY 24-25	\$ -	\$ -	\$ 19,406,159	\$ -	\$ (19,406,159)	\$ -	\$ -	\$ -			
FY 25-26	\$ -	\$ -	\$ 19,406,159	\$ -	\$ (19,406,159)	\$ -	\$ -	\$ -			

Human Services Agency

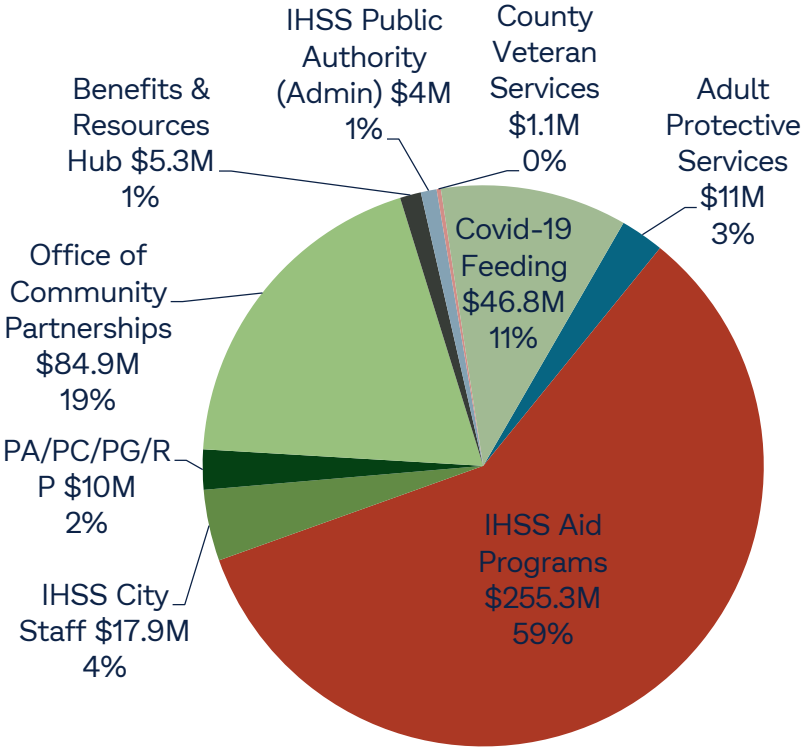
Aid Payment Summary



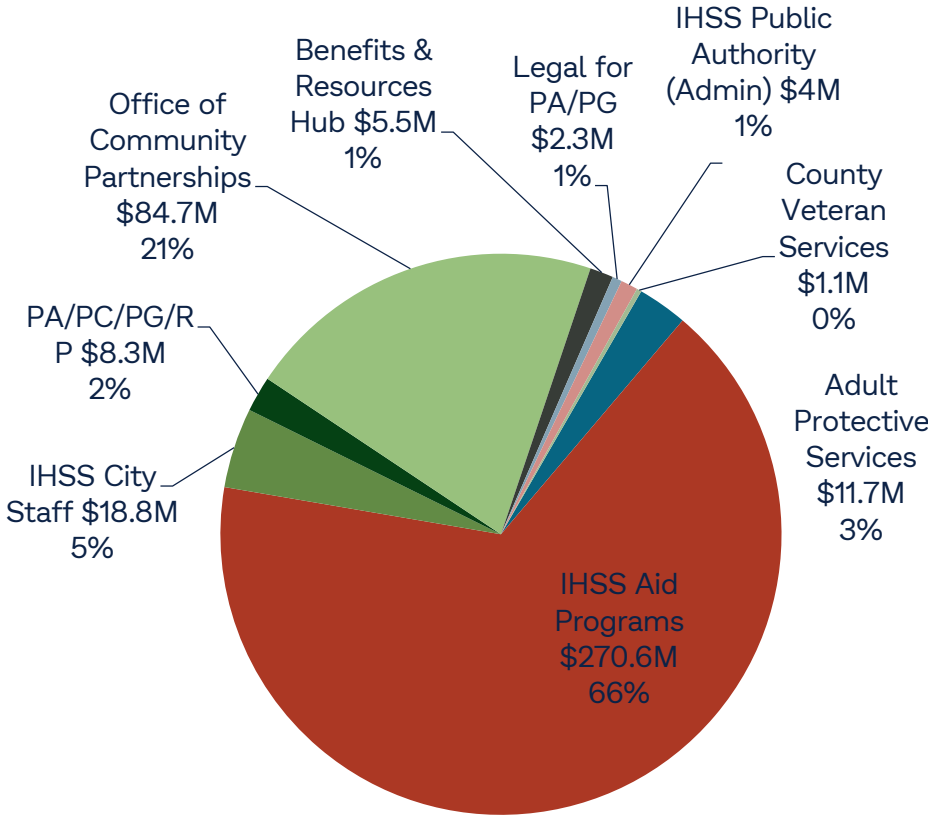
Caseload Trends



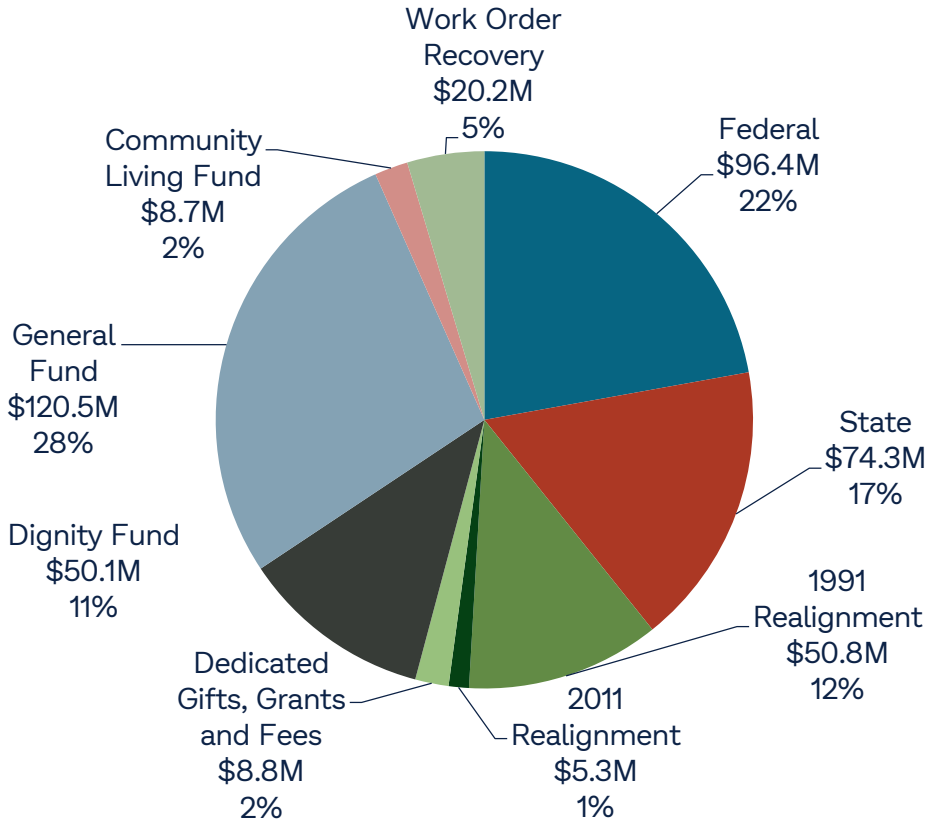
DAS FY20-21 Original Budget by Program \$435 M



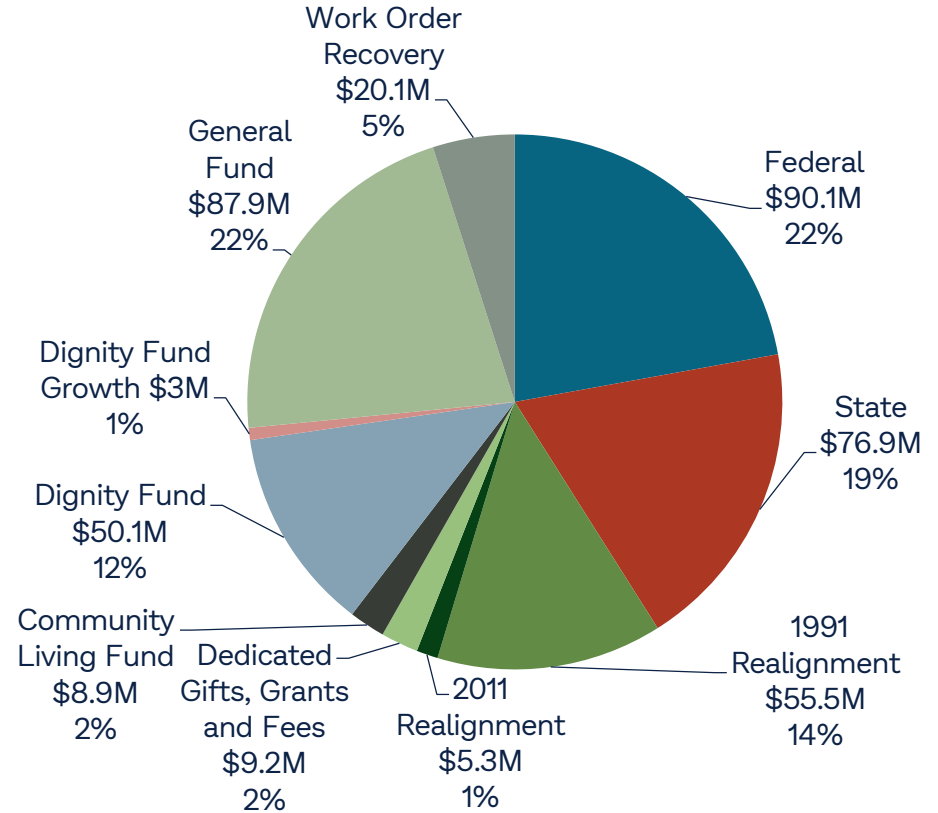
DAS FY21-22 Proposed Budget by Program \$407 M



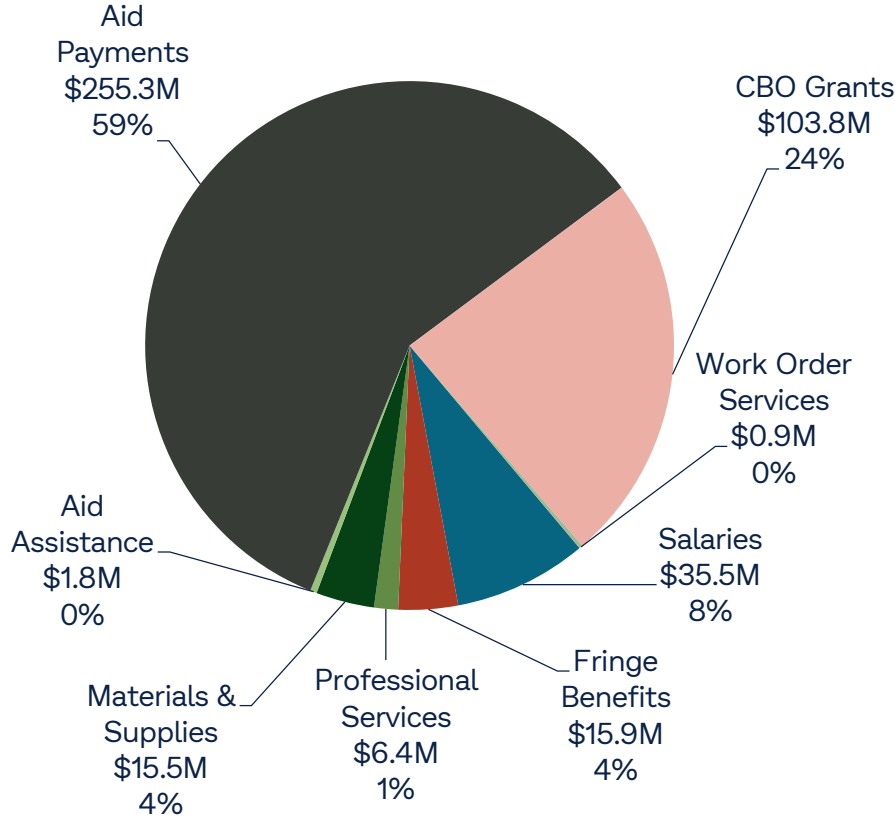
DAS FY20-21 Original Budget by Source \$435 M



DAS FY21-22 Proposed Budget by Source \$407 M



DAS FY20-21 Original Budget by Category \$435 M



DAS FY21-22 Proposed Budget by Category \$407 M

