



Edwin M. Lee, Mayor

Department of Aging and Adult Services

Shireen McSpadden, Executive Director

MEMORANDUM

**TO:** AGING AND ADULT SERVICES COMMISSION

**THROUGH:** SHIREEN McSPADDEN, EXECUTIVE DIRECTOR

**FROM:** DANIEL KAPLAN, HSA DEPUTY DIRECTOR OF ADMINISTRATION

**DATE:** NOVEMBER 2, 2016

**SUBJECT:** DEPARTMENT OF AGING AND ADULT SERVICES FINAL BUDGET FOR FY16/17 AND FY17/18

Overall HSA Budget Picture

HSA's approved budget of \$862.9 million for FY 2016-17 is \$75.0 million or 8.0% less than the original \$937.9 million budget for FY 2015-16. HSA's revenues of \$643.5 million in FY 2016-17, are \$5.8 million or 1.0% less than FY 2015-16 revenues of \$649.3 million. General Fund support of \$219.5 million in FY 2016-17 is \$69.2 million or 24.0% less than FY 2015-16 General Fund support of \$288.7 million. The decreases in HSA's budget are primarily due to the shift of approximately \$140 million from HSA to the new Department of Homelessness and Supportive Housing, offset by increases across many other HSA programs. HSA's budget reflects 2096.74 FTE positions, which is 29.01 or 1.4% higher than the 2067.73 FTE positions budgeted in FY 2015-16.

The approved spending plan for FY 2017-18 of \$877.0 million is \$14.0 million or 1.6% more than the original \$862.9 million budget for FY 2016-17. The increases are primarily due to increases in aid costs, the annualized cost of new positions added in FY 2016-17, and funding of a proposed Dignity Fund for seniors and persons with disabilities.

Budgetary Enhancements –

DAAS. Additional investments expand meals programs, housing subsidy programs and employment programs for seniors. Specifically, the budget adds \$6.5M to: expand the nutrition program, provide additional staffing in the Public Conservator's Office to support the new partnership with the Department of Public Health (DPH) for the Community Conservatorship Program, pilot a new home care project, increase wages at community-based organizations in the Case Management program, develop a senior employment program, and continue support for senior housing subsidies, among other



augmentations. Also, the DPH contract with Brilliant Corners for scattered site housing and the Adult Day Health Care contract with Steppingstone were transferred to DAAS for programming.

In addition, the budget adds nearly \$4.9 million in FY 2016-17 and more than \$4.4 million in FY 2017-18 to support the expansion of services for seniors and persons with disabilities. A significant amount of this funding is used to backfill onetime nutrition funding, and would significantly expand the senior housing subsidy program, pending results of the November election's revenue measures. The budget also provides ongoing funding in support of the new home care model currently in development, which would assist clients who are just over the income limits for IHSS eligibility.

Finally, as noted above, the budget assumes passage of a November ballot measure that will create a Dignity Fund, dedicating additional funding to programming for seniors and persons with disabilities, and includes \$6 million in the fund in the FY 2017-18 budget.

*HSA Administration.* The budget includes a sizable expansion in the Agency's IT division (9 positions) to build out new Digital Services and Business Intelligence teams. The budget also supports the addition of two contract managers to address growth in contracts, an expansion of the Innovation Office, and an addition of two positions in the Planning division to perform analysis for the CalFresh and DAAS programs. The Board provided \$300,000 in FY 2016-17 and in FY 2017-18 for rental subsidies for fire displaced victims, which will be administered by the Agency's emergency response team.

## **Conclusion**

Overall, the Agency's budget continues to grow as a result of the Mayor, the Board, and the State investing in improving and expanding services for low-income and vulnerable people across San Francisco. HSA looks forward to implementing the service enhancements funded in its budget in partnership with community organizations and other stakeholders. We will also be evaluating closely the efficiency and effectiveness of these investments to support future budget planning and program development.

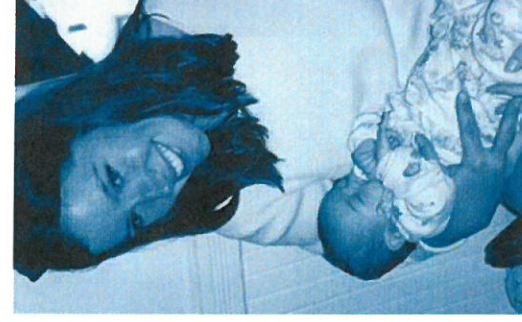




CITY & COUNTY OF SAN FRANCISCO  
HUMAN SERVICES AGENCY

*promotes well-being and self-sufficiency  
among individuals, families and communities*

*DAAS Approved FY16-17 & FY17-18 Budgets*



*November 2, 2016*

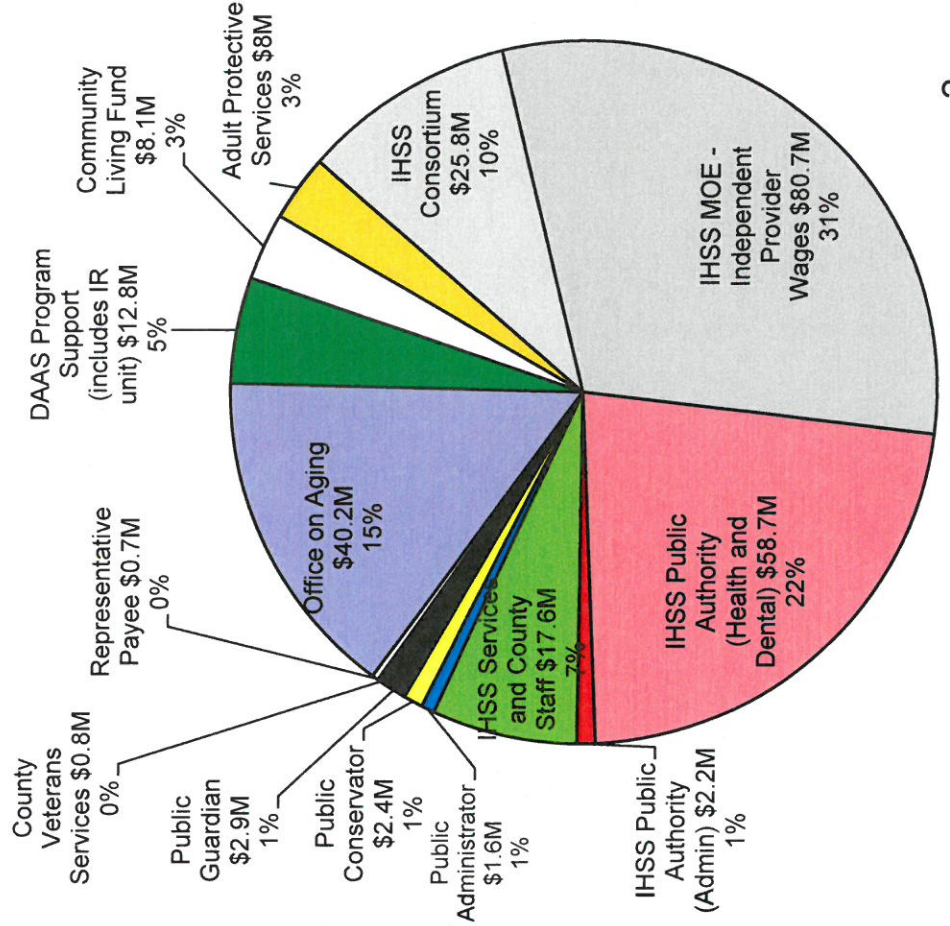
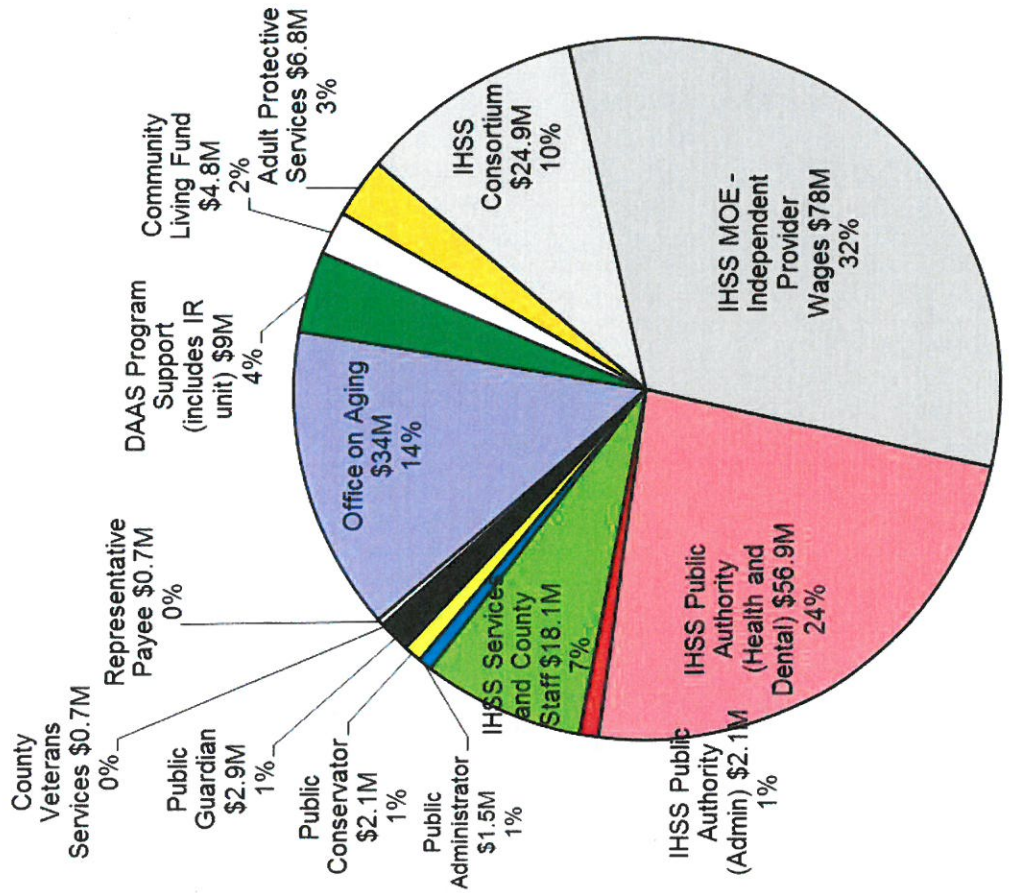
CITY & COUNTY OF SAN FRANCISCO





**DAAS FY15-16 Original Budget by Program \$242.4M**

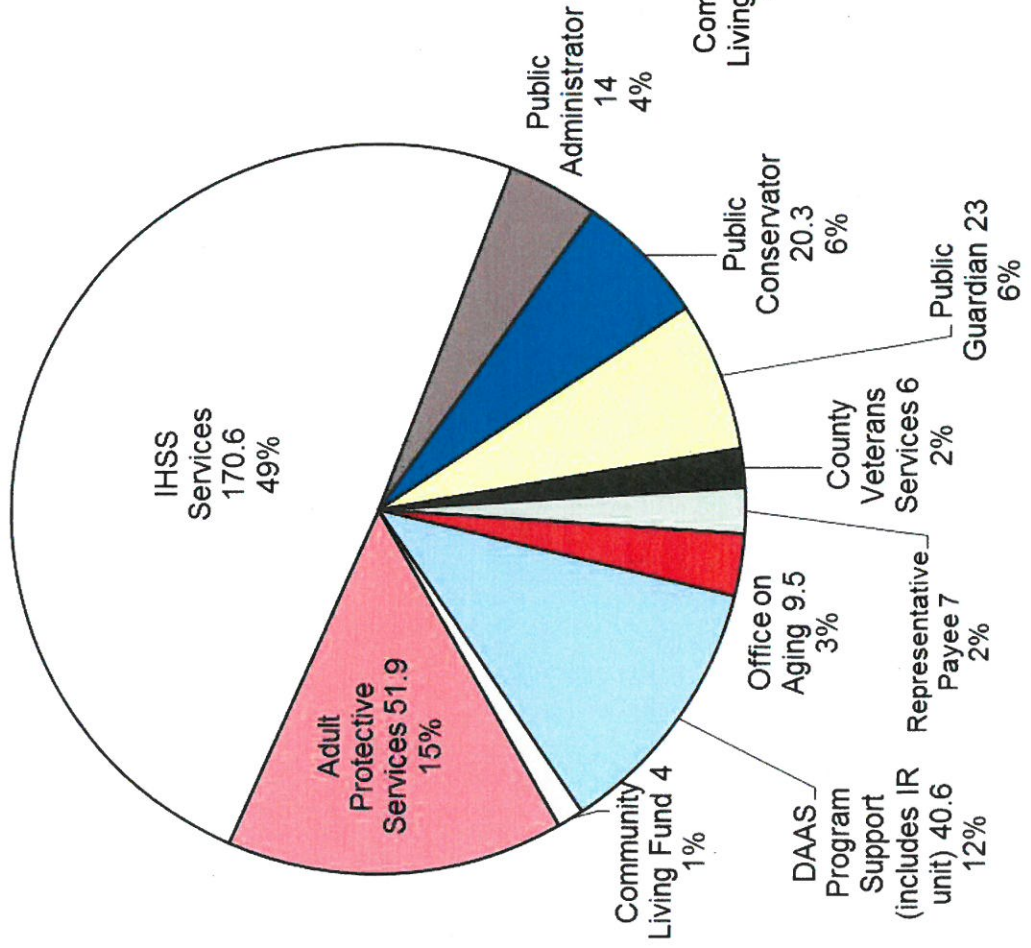
**DAAS FY16-17 Original Budget by Program \$262.6M**



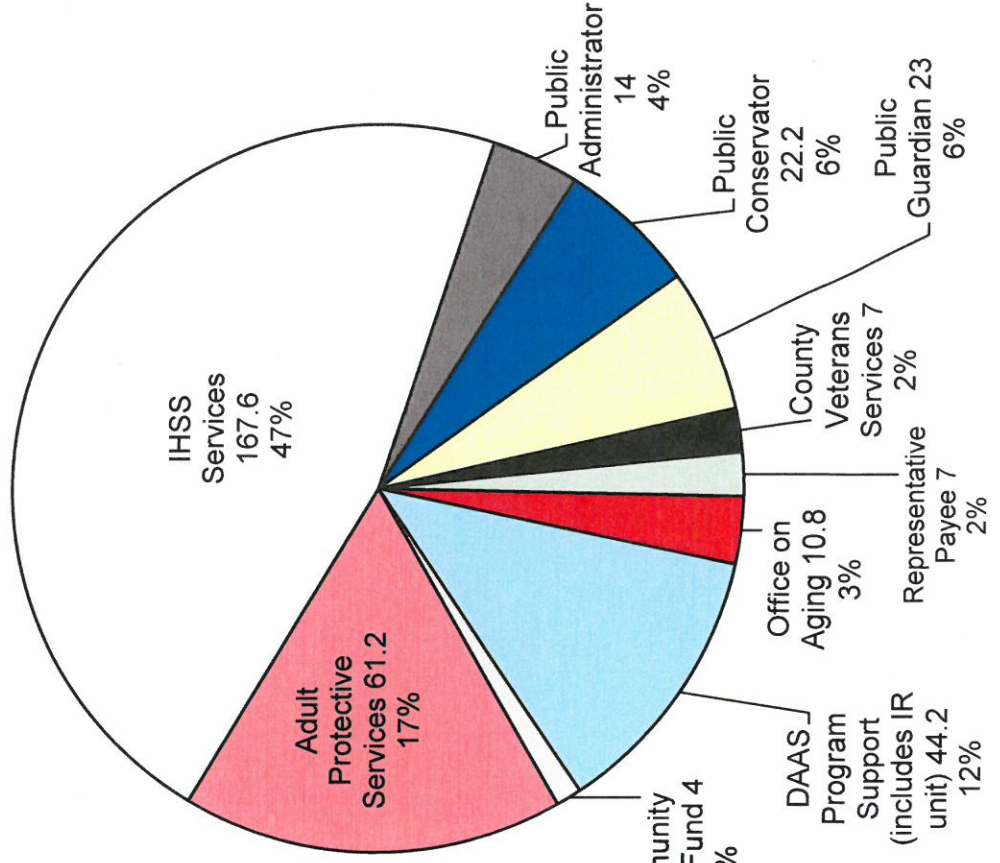




**DAAS FY15-16 Original Budget  
Positions by Programs 347 FTEs**

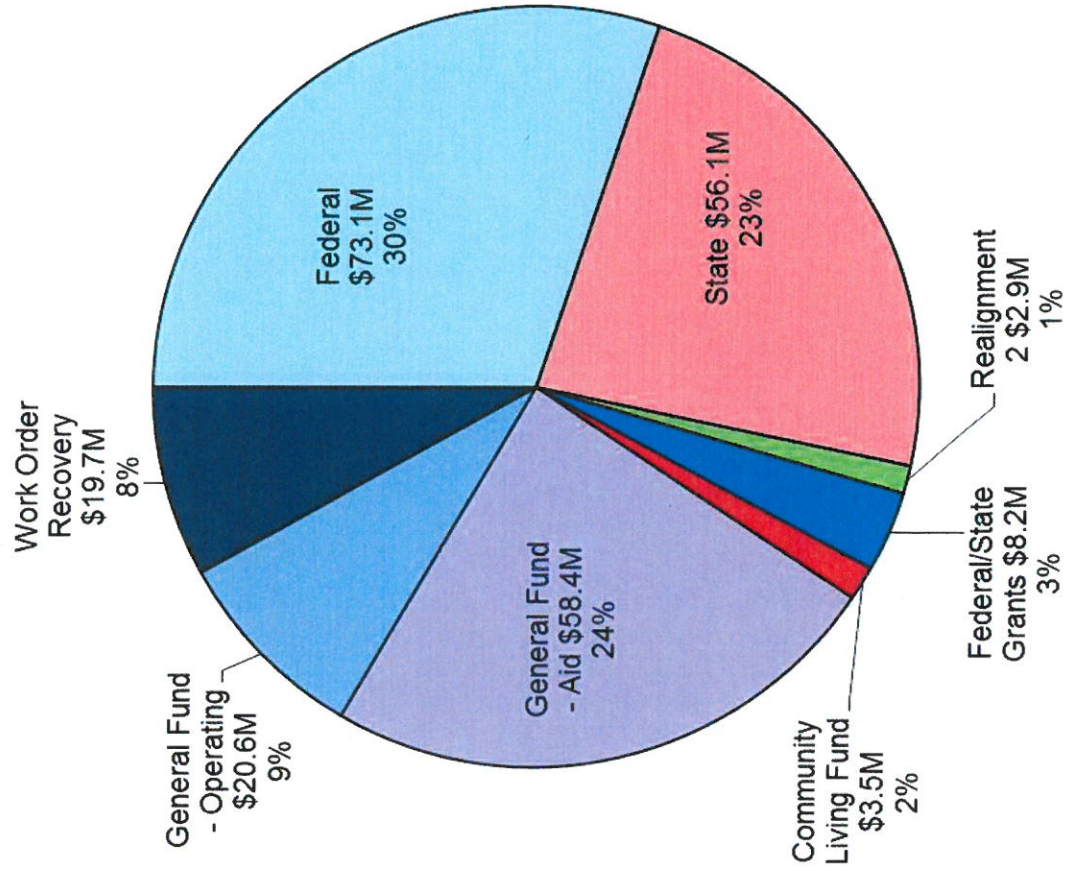


**DAAS FY16-17 Original Budget  
Positions by Programs 361 FTEs**

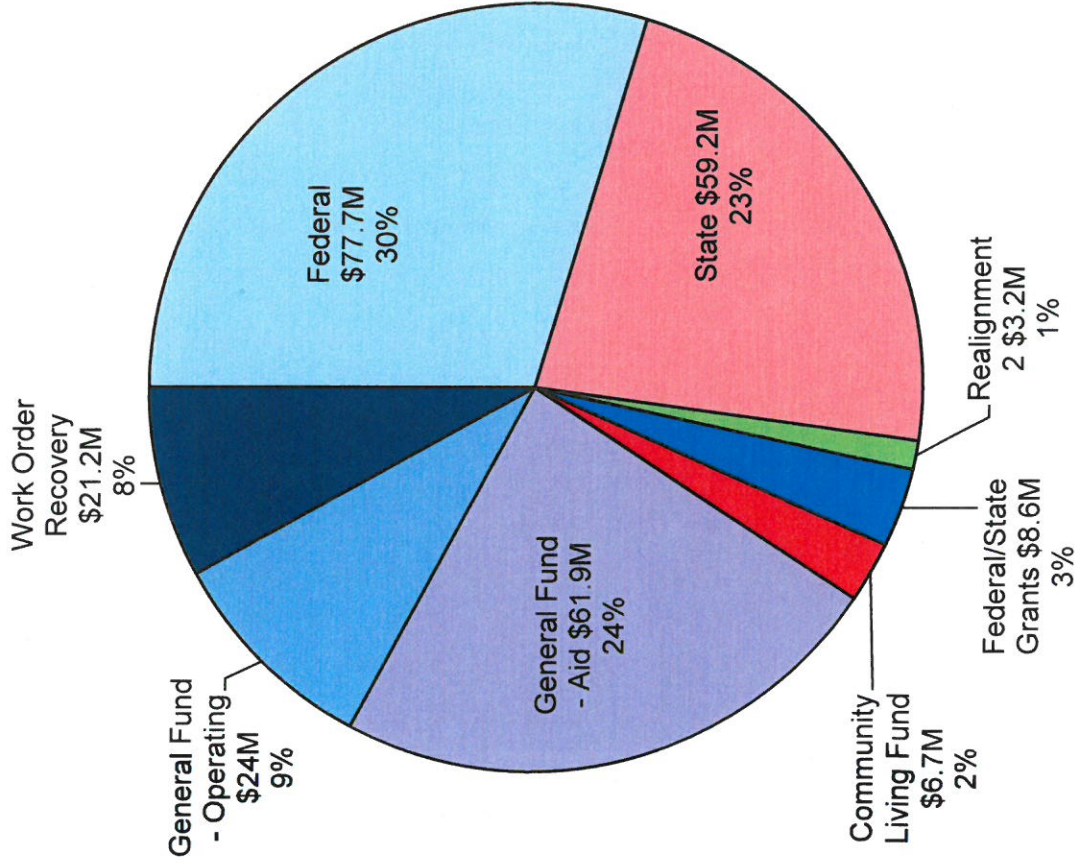




**DAAS FY15-16 Original Budget By Sources \$242.4M**



**DAAS FY16-17 Original Budget By Sources \$262.6M**







## Overall DAAS Enhancements

- The DAAS budget includes \$13.6 M (\$6.8 M GF) in funding for program expansions and new initiatives in FY16-17 and \$18.5 M (\$10.8 M in GF) in FY17-18
- DAAS position changes include:
  - 32 new positions
  - 19 position substitutions
  - 27 position reassignments
- Major Initiatives, presented at the DAAS Commission on February 16, 2016 include: new staffing for both APS and IHSS, and increased staffing in the Information and Referral program –



# DAAS Enhancements Added Since February

Expanded funding of \$2.9M in the Nutrition program

Continuation of \$747K of funding for the Housing Subsidy program as well as a \$1.5M increase pending the November election

Dignity Fund support: funding for staffing, consultants for surveys and focus groups, and \$6M for FY17.18, all pending the November election

Support at Home / Homecare pilot (\$1.650K annual) for those just over the IHSS limits

New initiative funding ie: Senior Employment (\$250K), Conservatorship community based program (\$250K), Case Management wage augmentations (\$175K), LGBT social isolation funding (\$200K), OMI / Cayuga programming (\$120K), and Senior Fitness in District 10 (\$200k)

